

**STATEMENT OF MANAGEMENT'S RESPONSIBILITY  
FOR FINANCIAL STATEMENTS**

The management of Ayala Foundation Inc. (the Foundation) is responsible for the preparation and fair presentation of the financial statements, including the schedules attached therein, for the years ended December 31, 2018 and 2017, in accordance with the prescribed financial reporting framework indicated therein, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Foundation's ability to continue as a going concern, disclosing, as applicable matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Foundation or to cease operations, or has no realistic alternative but to do so.

The Board of Trustees (BOT) is responsible for overseeing the Foundation's financial reporting process.

The BOT reviews and approves the financial statements including the schedules attached therein.

Sycip Gorres Velayo & Co., the independent auditor appointed by the management and approved by the BOT, has audited the financial statements of the Foundation in accordance with Philippine Standards of Auditing, and in its report has expressed its opinion on the fairness of presentation upon completion of such audit.



JAIME AUGUSTO ZOBEL DE AYALA

Co-Chairman



FERNANDO ZOBEL DE AYALA

Co-Chairman



RHEL T. MARANAN

President



ROMUALDO L. KATIGBAK

Chief Finance Officer

Signed this 20th day of March, 2019

**Ayala Foundation, Inc.**  
**(A Non-stock, Non-profit Corporation)**  
Financial Statements  
December 31, 2019 and 2018

and

Independent Auditor's Report



## **INDEPENDENT AUDITOR'S REPORT**

The Board of Trustees  
Ayala Foundation, Inc.

### **Report on the Audit of the Financial Statements**

#### **Opinion**

We have audited the accompanying financial statements of Ayala Foundation, Inc. (a non-stock, non-profit corporation) (the Foundation), which comprise the statements of financial position as at December 31, 2019 and 2018, and the statements of activities, statements of changes in fund balances and statements of cash flows for the years then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Foundation as at December 31, 2019 and 2018, and its financial performance and its cash flows for the years then ended in accordance with Philippine Financial Reporting Standards (PFRSs).

#### **Basis for Opinion**

We conducted our audits in accordance with Philippine Standards on Auditing (PSAs). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Foundation in accordance with the Code of Ethics for Professional Accountants in the Philippines (Code of Ethics) together with the ethical requirements that are relevant to our audit of the financial statements in the Philippines, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Responsibilities of Management and Those Charged with Governance for the Financial Statements**

Management is responsible for the preparation and fair presentation of the financial statements in accordance with PFRSs, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Foundation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Foundation or to cease operations, or has no realistic alternative but to do so.



Those charged with governance are responsible for overseeing the Foundation's financial reporting process.

### **Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with PSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with PSAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Foundation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Foundation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

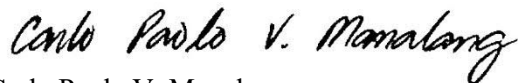
We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



### **Report on the Supplementary Information Required Under Revenue Regulations 15-2010**

Our audits were conducted for the purpose of forming an opinion on the basic financial statements taken as a whole. The supplementary information required under Revenue Regulations 15-2010 in Note 21 to the financial statements is presented for purposes of filing with the Bureau of Internal Revenue and is not a required part of the basic financial statements. Such information is the responsibility of the management of the Foundation. The information has been subjected to the auditing procedures applied in our audit of the basic financial statements. In our opinion, the information is fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.

SYCIP GORRES VELAYO & CO.



Carlo Paolo V. Manalang  
Partner

CPA Certificate No. 111947

SEC Accreditation No. 1625-A (Group A),  
March 28, 2017, valid until March 27, 2020

Tax Identification No. 210-730-804

BIR Accreditation No. 08-001998-127-2019,  
November 27, 2019, valid until November 26, 2022

PTR No. 8125259, January 7, 2020, Makati City

February 28, 2020



**AYALA FOUNDATION, INC.**  
**(A Non-Stock, Non-Profit Corporation)**

**STATEMENTS OF FINANCIAL POSITION**

	<b>December 31</b>	
	2019	2018
<b>ASSETS</b>		
<b>Current Assets</b>		
Cash and cash equivalents (Notes 4 and 17)	₱364,690,728	₱135,355,500
Short-term investments (Notes 5 and 17)	20,000,000	–
Receivables (Notes 6, 14 and 17)	10,771,358	19,033,946
Merchandise inventories - net (Note 7)	8,484,497	11,872,755
Financial assets at fair value through profit or loss (Notes 11 and 17)	1,215,808,256	1,258,909,592
Other current assets (Note 8)	16,232,294	11,195,487
Total Current Assets	1,635,987,133	1,436,367,280
<b>Noncurrent Assets</b>		
Receivables - net of current portion (Notes 6 and 17)	227,537	582,113
Financial assets at fair value through other comprehensive income (Notes 11 and 17)	41,280,231	32,948,032
Financial assets at amortized cost (Notes 11 and 17)	759,313,618	917,918,631
Property and equipment (Note 9)	238,926,018	193,194,616
Right-of-use asset (Note 18)	19,041,312	–
Software (Note 10)	617,814	–
Pension asset (Note 13)	–	12,482,996
Deferred tax asset (Note 16)	301,450	543,120
Total Noncurrent Assets	1,059,707,980	1,157,669,508
	<b>₱2,695,695,113</b>	<b>₱2,594,036,788</b>
<b>LIABILITIES AND NET ASSETS</b>		
<b>Current Liabilities</b>		
Accounts and other payables (Notes 12 and 17)	₱82,304,162	₱42,063,898
Lease liability - current portion (Note 18)	3,511,743	–
Total Current Liabilities	85,815,905	
<b>Noncurrent Liabilities</b>		
Lease liability - net of current portion (Note 18)	15,343,045	–
Pension liability (Note 13)	6,074,652	–
Total Noncurrent Liabilities	21,417,697	–
Total Liabilities	107,233,602	42,063,898
<b>Net Assets (Note 15)</b>		
Unrestricted	19,812,015	52,258,309
Temporarily restricted	380,998,445	305,659,729
Permanently restricted	2,187,714,273	2,187,714,273
Net fair value loss on financial assets at FVOCI (Note 11)	1,460,585	(8,105,711)
Remeasurement gain on defined benefit obligation (Note 13)	(1,523,807)	14,446,290
Total Net Assets	2,588,461,511	2,551,972,890
	<b>₱2,695,695,113</b>	<b>₱2,594,036,788</b>

*See accompanying Notes to Financial Statements.*



**AYALA FOUNDATION, INC.**  
**(A Non-Stock, Non-Profit Corporation)**  
**STATEMENTS OF ACTIVITIES**

	December 31, 2019					
	Unrestricted (Note 15)	Temporarily Restricted (Note 15)	Permanently Restricted (Note 15)	Fair Value Reserve of Financial Assets at FVOCI (Note 11)	Remeasurement Gain (Loss) on Defined Benefit Obligation (Note 13)	Total
<b>Revenue, gains and other supports:</b>						
Public support (Note 14)	P–	P244,850,078	P–	P–	P–	P244,850,078
Investment and interest (Notes 4, 5, 6 and 11)	271,700,000	(131,453,263)	–	–	–	140,246,737
Net assets released from restrictions	26,084,345	(26,084,345)	–	–	–	–
	<b>297,784,345</b>	<b>87,312,470</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>385,096,815</b>
<b>Expenses and losses:</b>						
Project (Note 15)	277,227,297	–	–	–	–	277,227,297
General and administrative (Notes 15 and 16)	53,003,342	–	–	–	–	53,003,342
Unrealized foreign exchange loss	–	234,041	–	–	–	234,041
Net loss from other activities (Notes 15 and 19)	–	11,739,713	–	–	–	11,739,713
	<b>330,230,639</b>	<b>11,973,754</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>342,204,393</b>
<b>Excess (deficit) of revenue, gains and other supports over expenses and losses</b>	<b>(32,446,294)</b>	<b>75,338,716</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>42,892,422</b>
<b>OTHER COMPREHENSIVE INCOME</b>						
<i>Other comprehensive income that may be reclassified to profit or loss in subsequent years:</i>						
Fair value reserve of financial assets at FVOCI (Note 11)	–	–	–	9,566,296	–	9,566,296
<i>Other comprehensive income not to be reclassified to profit or loss in subsequent years:</i>						
Remeasurement loss on defined benefit obligation (Note 13)	–	–	–	–	(15,970,097)	(15,970,097)
<b>Total other comprehensive income</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>9,566,296</b>	<b>(15,970,097)</b>	<b>(6,403,801)</b>
<b>CHANGES IN NET ASSETS</b>	<b>(32,446,294)</b>	<b>75,338,716</b>	<b>–</b>	<b>9,566,296</b>	<b>(15,970,097)</b>	<b>36,488,621</b>
<b>NET ASSETS AT BEGINNING OF YEAR</b>	<b>52,258,309</b>	<b>305,659,729</b>	<b>2,187,714,273</b>	<b>(8,105,711)</b>	<b>14,446,290</b>	<b>2,551,972,890</b>
<b>NET ASSETS AT END OF YEAR</b>	<b>P19,812,015</b>	<b>P380,998,445</b>	<b>P2,187,714,273</b>	<b>P1,460,585</b>	<b>(P1,523,807)</b>	<b>P2,588,461,511</b>



	December 31, 2018					
	Unrestricted (Note 15)	Temporarily Restricted (Note 15)	Permanently Restricted (Note 15)	Fair Value Reserve of Financial Assets at FVOCI (Note 10)	Remeasurement Gain (Loss) on Defined Benefit Obligation (Note 13)	Total
<b>Revenue, gains and other supports:</b>						
Public support (Note 14)	P-	P198,417,800	P-	P-	P-	P198,417,800
Investment and interest (Notes 4, 5, 6 and 11)	115,000,000	(189,434,784)	-	-	-	(74,434,784)
Net assets released from restrictions	(11,748,135)	11,748,135	-	-	-	-
Others	-	4,308,781	-	-	-	4,308,781
	103,251,865	25,039,932	-	-	-	128,291,797
<b>Expenses and losses:</b>						
Project (Note 15)	224,435,270	-	-	-	-	224,435,270
General and administrative (Notes 15 and 16)	43,686,094	-	-	-	-	43,686,094
Net loss from other activities (Notes 15 and 19)	-	3,094,587	-	-	-	3,094,587
	268,121,364	3,094,587	-	-	-	271,215,951
<b>Excess (deficit) of revenue, gains and other supports over expenses and losses</b>	(164,869,499)	21,945,345	-	-	-	(142,924,154)
<b>OTHER COMPREHENSIVE INCOME</b>						
<i>Other comprehensive income that may be reclassified to profit or loss in subsequent years:</i>						
Fair value reserve of financial assets at FVOCI (Note 11)	-	-	-	6,346,914	-	6,346,914
<i>Other comprehensive income not to be reclassified to profit or loss in subsequent years:</i>						
Remeasurement loss on defined benefit obligation (Note 13)	-	-	-	-	(1,226,967)	(1,226,967)
<b>Total other comprehensive income</b>	-	-	-	6,346,914	(1,226,967)	5,119,947
<b>CHANGES IN NET ASSETS</b>	(164,869,499)	21,945,345	-	6,346,914	(1,226,967)	(137,804,207)
<b>NET ASSETS AT BEGINNING OF YEAR</b>	217,127,808	283,714,384	2,187,714,273	(14,452,625)	15,673,257	2,689,777,097
<b>NET ASSETS AT END OF YEAR</b>	P52,258,309	P305,659,729	P2,187,714,273	(P8,105,711)	P14,446,290	P2,551,972,890

See accompanying Notes to Financial Statements.





**AYALA FOUNDATION, INC.**  
**(A Non-Stock, Non-Profit Corporation)**

**STATEMENTS OF CHANGES IN FUND BALANCES**

	Year Ended December 31, 2019					Total
	Unrestricted	Temporarily Restricted	Permanently Restricted	Fair Value Reserve of Financial Assets at FVOCI (Note 11)	Remeasurement Gain (Loss) on Defined Benefit Obligation (Note 13)	
<b>FUND BALANCES</b>						
Net assets at beginning of year	₱52,258,309	₱305,659,729	₱2,187,714,273	(₱8,105,711)	₱14,446,290	₱2,551,972,890
Excess (deficit) of revenue, gains and other supports over expenses and losses	(32,446,294)	75,338,716	–	–	–	42,892,422
Net fair value loss on financial assets at FVOCI (Note 11)	–	–	–	9,566,296	–	9,566,296
Remeasurement loss on defined benefit obligation (Note 13)	–	–	–	–	(15,970,097)	(15,970,097)
Net assets at end of year	₱19,812,015	₱380,998,445	₱2,187,714,273	₱1,460,585	(₱1,523,807)	₱2,588,461,511

	Year Ended December 31, 2018					Total
	Unrestricted	Temporarily Restricted	Permanently Restricted	Fair Value Reserve of Financial Assets at FVOCI (Note 11)	Remeasurement Gain (Loss) on Defined Benefit Obligation (Note 15)	
<b>FUND BALANCES</b>						
Net assets at beginning of year	₱217,127,808	₱283,714,384	₱2,187,714,273	(₱14,452,625)	₱15,673,257	₱2,689,777,097
Excess (deficit) of revenue, gains and other supports over expenses and losses	(164,869,499)	21,945,345	–	–	–	(142,924,154)
Net fair value loss on financial assets at FVOCI (Note 11)	–	–	–	6,346,914	–	6,346,914
Remeasurement loss on defined benefit obligation (Note 13)	–	–	–	–	(1,226,967)	(1,226,967)
Net assets at end of year	₱52,258,309	₱305,659,729	₱2,187,714,273	(₱8,105,711)	₱14,446,290	₱2,551,972,890

See accompanying Notes to Financial Statements.



**AYALA FOUNDATION, INC.**  
**(A Non-Stock, Non-Profit Corporation)**

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**STATEMENTS OF CASH FLOWS**

	<b>Years Ended December 31</b>	
	<b>2019</b>	<b>2018</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Excess (deficit) of revenue, gains and other supports		
over expenses and losses	<b>₱42,892,422</b>	(₱142,924,154)
Adjustments for:		
Investment and interest income (Notes 4, 5 and 11)	<b>(140,246,737)</b>	74,434,784
Depreciation and amortization (Notes 9, 10 and 18)	<b>20,641,404</b>	13,715,122
Pension expense (Note 13)	<b>4,916,305</b>	5,397,319
Interest expense (Note 18)	<b>397,569</b>	–
Provision for doubtful accounts (Note 6)	<b>471,600</b>	–
Reversal of allowance for doubtful accounts (Note 6)	<b>(314,043)</b>	(523,169)
Provision for inventory obsolescence (Note 7)	<b>295,922</b>	510,518
Reversal of allowance for inventory obsolescence (Note 7)	<b>(498,810)</b>	(699,465)
Gain on disposal of property and equipment	<b>(80,500)</b>	(171,563)
Changes in net assets before changes in working capital	<b>(71,524,868)</b>	(50,260,608)
Decrease (increase) in:		
Receivables	<b>8,007,414</b>	(4,639,957)
Merchandise inventories	<b>3,591,146</b>	1,180,590
Other current assets	<b>(4,795,137)</b>	(1,597,739)
Contribution to pension fund	<b>(2,328,753)</b>	(6,134,516)
Increase in accounts and other payables	<b>40,240,264</b>	521,688
Net cash used in operating activities	<b>(26,809,934)</b>	(60,930,542)
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Disposals (additions) to:		
Financial assets (Note 11)	<b>202,940,447</b>	57,984,562
Property and equipment and software cost (Notes 9 and 10)	<b>(65,628,133)</b>	(27,947,202)
Proceeds from disposal of property and equipment	<b>80,500</b>	672,875
Investment and interest income received	<b>120,698,928</b>	40,916,521
Net cash provided by investing activities	<b>258,091,742</b>	71,626,756
<b>CASH FLOWS FROM FINANCING ACTIVITY</b>		
Payment of principal portion of lease liabilities (Note 18)	<b>(1,946,580)</b>	–
<b>NET INCREASE IN CASH AND CASH EQUIVALENTS</b>	<b>229,335,228</b>	10,696,214
<b>CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR</b>	<b>135,355,500</b>	124,659,286
<b>CASH AND CASH EQUIVALENTS AT END OF YEAR (Note 4)</b>	<b>₱364,690,728</b>	₱135,355,500

*See accompanying Notes to Financial Statements.*



**AYALA FOUNDATION, INC.**  
**(A Non-Stock, Non-Profit Corporation)**

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**NOTES TO FINANCIAL STATEMENTS**

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**1. Organization and Tax Exemption**

Ayala Foundation, Inc. (the Foundation) was registered with the Securities and Exchange Commission (SEC) on December 28, 1961 as a non-stock, non-profit corporation primarily for the following purposes:

- a. To provide financial support, within the Philippines and abroad, for the studies of selected students and for the attendance at scientific conferences by qualified and competent scholars;
- b. To undertake community development and livelihood projects designed to improve the quality of life of disadvantaged Filipinos;
- c. To undertake ventures that will transfer appropriate technology to urban and rural groups that will give them additional income and allow them to put up profitable enterprises that will benefit themselves and the community;
- d. To provide scholarships to poor but deserving urban and rural youth in vocational, technical, livelihood and entrepreneurial courses;
- e. To preserve and enhance Philippine Art and Culture by, among other things, establishing and maintaining museums, supporting ethnic artisans and craftsmen, and undertaking related activities that will encourage Filipinos, especially our youth, to appreciate their heritage;
- f. To organize, staff and finance research projects which may be established in furtherance of the purposes and objectives of the Foundation; and
- g. To promote, support, and finance the publication of reports prepared under the auspices of the Foundation.

On February 15, 2010, the Foundation amended its Articles of Incorporation: (a) extending the term for which the Foundation is to exist for another fifty (50) years from December 28, 2011 and (b) to declassify the Foundation as a science and research foundation.

As a non-stock, non-profit corporation, the Foundation falls under Section 30 (E) of the Republic Act No. 8424 entitled, "An Act Amending the National Internal Revenue Code, as Amended, and for Other Purposes". The receipts from activities conducted in pursuit of the objectives for which the Foundation was established are exempt from income tax. However, any income arising from its real or personal properties, or from activities conducted for profit, regardless of the disposition made of such income, is subject to income tax.

The Foundation is duly accredited by the Philippine Council for Non-Government Organization Certification (PCNC) and renewed its registration as a donee institution on August 10, 2015 in accordance with the provisions of Revenue Regulations No. 13-98. Donations received shall entitle the donors to full or limited deduction pursuant to Section 34 (H) (paragraphs 1 or 2) and exemption from donor's tax pursuant to Section 101 (A) (3) of the National Internal Revenue Code of 1997. The Certificate of Registration shall be valid until June 15, 2020 unless sooner revoked by the Bureau of Internal Revenue (BIR) or upon withdrawal of the Certificate of Accreditation by PCNC.



The Foundation's registered office address is 8th Floor, 111 Paseo de Roxas Building, Paseo de Roxas corner Legaspi Street, Legaspi Village, 1229 Makati City.

The accompanying financial statements were approved and authorized for issue by the Board of Trustees on February 28, 2020.

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## 2. Summary of Significant Accounting Policies

### Basis of Preparation

The financial statements of the Foundation have been prepared using the historical cost basis, except for financial assets at fair value through profit or loss (FVPL) and financial assets at fair value through other comprehensive income (FVOCI) that have been measured at fair value. The accompanying financial statements are presented in Philippine Peso (₱) which is the Foundation's presentation and functional currency. All amounts are rounded off to the nearest peso unit unless otherwise indicated.

The Foundation amends the descriptions used for particular line items in the financial statements and for the financial statements themselves consistent with the requirement of Philippine Accounting Standard (PAS) 1, *Presentation of Financial Statements*. The Foundation applied Statement of Financial Accounting Standards No. 117, *Financial Statements of Not-for-Profit Organizations*. This Statement establishes standards for general-purpose external financial statements provided by a not-for-profit organization. It specifies that those statements include a statement of financial position, a statement of activities, statement of changes in fund balances and a statement of cash flows.

### Statement of Compliance

The accompanying financial statements have been prepared in compliance with Philippine Financial Reporting Standards (PFRSs).

### Adoption of New and Amended Accounting Standards and Interpretations

The accounting policies adopted in the preparation of the Foundation's financial statements are consistent with those of the previous financial year except for the adoption of the following new accounting pronouncements which became effective January 1, 2019.

- Amendments to PFRS 9, *Prepayment Features with Negative Compensation*  
Under PFRS 9, a debt instrument can be measured at amortized cost or at fair value through other comprehensive income, provided that the contractual cash flows are 'solely payments of principal and interest (SPPI) on the principal amount outstanding' (the SPPI criterion) and the instrument is held within the appropriate business model for that classification. The amendments to PFRS 9 clarify that a financial asset passes the SPPI criterion regardless of the event or circumstance that causes the early termination of the contract and irrespective of which party pays or receives reasonable compensation for the early termination of the contract. The amendments should be applied retrospectively and are effective from January 1, 2019, with earlier application permitted.

These amendments do not have any impact on the Foundation's financial statements.

- PFRS 16, *Leases*  
PFRS 16 supersedes PAS 17, *Leases*, Philippine Interpretation IFRIC 4, *Determining whether an Arrangement contains a Lease*, Philippine Interpretation SIC-15, *Operating Leases-Incentives* and Philippine Interpretation SIC-27, *Evaluating the Substance of Transactions Involving the Legal Form of a Lease*. The standard sets out the principles for the recognition, measurement,



presentation and disclosure of leases and requires lessees to recognize most leases on the statement of financial position.

Lessor accounting under PFRS 16 is substantially unchanged from today's accounting under PAS 17. Lessors will continue to classify all leases using the same classification principle as in PAS 17 and distinguish between two types of leases: operating and finance leases. Therefore, PFRS 16 did not have an impact for leases where the Foundation is the lessor.

Upon adoption of PFRS 16, the Foundation applied a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The standard provides specific transition requirements and practical expedients, which has been applied by the Foundation.

As at January 1, 2019, the Foundation did not recognize right-of-use asset and lease liability. The Foundation has assessed that the existing lease with expiration of August 31, 2019, qualifies as a short-term lease.

- Amendments to PAS 19, *Employee Benefits, Plan Amendment, Curtailment or Settlement*  
The amendments to PAS 19 address the accounting when a plan amendment, curtailment or settlement occurs during a reporting period. The amendments specify that when a plan amendment, curtailment or settlement occurs during the annual reporting period, an entity is required to:
  - Determine current service cost for the remainder of the period after the plan amendment, curtailment or settlement, using the actuarial assumptions used to remeasure the net defined benefit liability (asset) reflecting the benefits offered under the plan and the plan assets after that event.
  - Determine net interest for the remainder of the period after the plan amendment, curtailment or settlement using: the net defined benefit liability (asset) reflecting the benefits offered under the plan and the plan assets after that event; and the discount rate used to remeasure that net defined benefit liability (asset).

The amendments also clarify that an entity first determines any past service cost, or a gain or loss on settlement, without considering the effect of the asset ceiling. This amount is recognized in profit or loss. An entity then determines the effect of the asset ceiling after the plan amendment, curtailment or settlement. Any change in that effect, excluding amounts included in the net interest, is recognized in other comprehensive income.

The amendments apply to plan amendments, curtailments, or settlements occurring on or after the beginning of the first annual reporting period that begins on or after January 1, 2019, with early application permitted. These amendments will apply only to any future plan amendments, curtailments, or settlements of the Foundation.

- Amendments to PAS 28, *Long-term Interests in Associates and Joint Ventures*  
The amendments clarify that an entity applies PFRS 9 to long-term interests in an associate or joint venture to which the equity method is not applied but that, in substance, form part of the net investment in the associate or joint venture (long-term interests). This clarification is relevant because it implies that the expected credit loss model in PFRS 9 applies to such long-term interests.



The amendments also clarified that, in applying PFRS 9, an entity does not take account of any losses of the associate or joint venture, or any impairment losses on the net investment, recognized as adjustments to the net investment in the associate or joint venture that arise from applying PAS 28, *Investments in Associates and Joint Ventures*.

The amendments should be applied retrospectively and are effective from January 1, 2019, with early application permitted. Since the Foundation does not have such transaction, the amendments will not have an impact on its financial statements.

- Philippine Interpretation IFRIC-23, *Uncertainty over Income Tax Treatments*  
The interpretation addresses the accounting for income taxes when tax treatments involve uncertainty that affects the application of PAS 12 and does not apply to taxes or levies outside the scope of PAS 12, nor does it specifically include requirements relating to interest and penalties associated with uncertain tax treatments.

The interpretation specifically addresses the following:

- Whether an entity considers uncertain tax treatments separately
- The assumptions an entity makes about the examination of tax treatments by taxation authorities
- How an entity determines taxable profit (tax loss), tax bases, unused tax losses, unused tax credits and tax rates
- How an entity considers changes in facts and circumstances

The entity is required to determine whether to consider each uncertain tax treatment separately or together with one or more other uncertain tax treatments and use the approach that better predicts the resolution of the uncertainty. The entity shall assume that the taxation authority will examine amounts that it has a right to examine and have full knowledge of all related information when making those examinations. If an entity concludes that it is not probable that the taxation authority will accept an uncertain tax treatment, it shall reflect the effect of the uncertainty for each uncertain tax treatment using the method the entity expects to better predict the resolution of the uncertainty.

Based on the Foundation's assessment, it has no uncertain tax treatments, accordingly, the adoption of this Interpretation has no impact on the financial statements.

- *Annual Improvements to PFRSs 2015-2017 Cycle*
  - Amendments to PFRS 3, *Business Combinations*, and PFRS 11, *Joint Arrangements, Previously Held Interest in a Joint Operation*

The amendments clarify that, when an entity obtains control of a business that is a joint operation, it applies the requirements for a business combination achieved in stages, including remeasuring previously held interests in the assets and liabilities of the joint operation at fair value. In doing so, the acquirer remeasures its entire previously held interest in the joint operation.

A party that participates in, but does not have joint control of, a joint operation might obtain joint control of the joint operation in which the activity of the joint operation constitutes a business as defined in PFRS 3. The amendments clarify that the previously held interests in that joint operation are not remeasured.



An entity applies those amendments to business combinations for which the acquisition date is on or after the beginning of the first annual reporting period beginning on or after January 1, 2019 and to transactions in which it obtains joint control on or after the beginning of the first annual reporting period beginning on or after January 1, 2019, with early application permitted. These amendments are not applicable to the Foundation.

- Amendments to PAS 12, *Income Tax Consequences of Payments on Financial Instruments Classified as Equity*

The amendments clarify that the income tax consequences of dividends are linked more directly to past transactions or events that generated distributable profits than to distributions to owners. Therefore, an entity recognizes the income tax consequences of dividends in profit or loss, other comprehensive income or equity according to where the entity originally recognized those past transactions or events.

An entity applies those amendments for annual reporting periods beginning on or after January 1, 2019, with early application is permitted. These amendments are not relevant to the Foundation.

- Amendments to PAS 23, *Borrowing Costs, Borrowing Costs Eligible for Capitalization*

The amendments clarify that an entity treats as part of general borrowings any borrowing originally made to develop a qualifying asset when substantially all of the activities necessary to prepare that asset for its intended use or sale are complete.

An entity applies those amendments to borrowing costs incurred on or after the beginning of the annual reporting period in which the entity first applies those amendments. An entity applies those amendments for annual reporting periods beginning on or after January 1, 2019, with early application permitted.

Since the Foundation does not have any borrowings, the amendments did not have any impact on the financial statements.

#### Standards Issued but not yet Effective

Pronouncements issued but not yet effective are listed below. Unless otherwise indicated, the Foundation does not expect that the future adoption of the said pronouncements will have a significant impact on its financial statements. The Foundation intends to adopt the following pronouncements when they become effective.

#### *Effective beginning on or after January 1, 2020*

- Amendments to PFRS 3, *Definition of a Business*

The amendments to PFRS 3 clarify the minimum requirements to be a business, remove the assessment of a market participant's ability to replace missing elements, and narrow the definition of outputs. The amendments also add guidance to assess whether an acquired process is substantive and add illustrative examples. An optional fair value concentration test is introduced which permits a simplified assessment of whether an acquired set of activities and assets is not a business.

An entity applies those amendments prospectively for annual reporting periods beginning on or after January 1, 2020, with earlier application permitted.



These amendments will not have any impact on the Foundation.

- Amendments to PAS 1, *Presentation of Financial Statements*, and PAS 8, *Accounting Policies, Changes in Accounting Estimates and Errors, Definition of Material*

The amendments refine the definition of material in PAS 1 and align the definitions used across PFRSs and other pronouncements. They are intended to improve the understanding of the existing requirements rather than to significantly impact an entity's materiality judgments.

An entity applies those amendments prospectively for annual reporting periods beginning on or after January 1, 2020, with earlier application permitted.

*Effective beginning on or after January 1, 2021*

- PFRS 17, *Insurance Contracts*

PFRS 17 is a comprehensive new accounting standard for insurance contracts covering recognition and measurement, presentation and disclosure. Once effective, PFRS 17 will replace PFRS 4, *Insurance Contracts*. This new standard on insurance contracts applies to all types of insurance contracts (i.e., life, non-life, direct insurance and re-insurance), regardless of the type of entities that issue them, as well as to certain guarantees and financial instruments with discretionary participation features. A few scope exceptions will apply.

The overall objective of PFRS 17 is to provide an accounting model for insurance contracts that is more useful and consistent for insurers. In contrast to the requirements in PFRS 4, which are largely based on grandfathering previous local accounting policies, PFRS 17 provides a comprehensive model for insurance contracts, covering all relevant accounting aspects. The core of PFRS 17 is the general model, supplemented by:

- A specific adaptation for contracts with direct participation features (the variable fee approach)
  - A simplified approach (the premium allocation approach) mainly for short-duration contracts
- PFRS 17 is effective for reporting periods beginning on or after January 1, 2021, with comparative figures required. Early application is permitted.

The amendments are not applicable to the Foundation since it is not an issuer of insurance contracts.

*Deferred Effectivity*

- Amendments to PFRS 10, *Consolidated Financial Statements*, and PAS 28, *Sale or Contribution of Assets between an Investor and its Associate or Joint Venture*

The amendments address the conflict between PFRS 10 and PAS 28 in dealing with the loss of control of a subsidiary that is sold or contributed to an associate or joint venture. The amendments clarify that a full gain or loss is recognized when a transfer to an associate or joint venture involves a business as defined in PFRS 3. Any gain or loss resulting from the sale or contribution of assets that does not constitute a business, however, is recognized only to the extent of unrelated investors' interests in the associate or joint venture.





On January 13, 2016, the Financial Reporting Standards Council deferred the original effective date of January 1, 2016 of the said amendments until the International Accounting Standards Board (IASB) completes its broader review of the research project on equity accounting that may result in the simplification of accounting for such transactions and of other aspects of accounting for associates and joint ventures.

These amendments have no impact on the Foundation since it has no subsidiary or parent and is not involved in a joint venture.

#### Current and Noncurrent Classification

The Foundation presents assets and liabilities in the statement of financial position based on current/noncurrent classification. An asset is current when:

- Expected to be realized or intended to be sold or consumed in normal operating cycle;
- Held primarily for the purpose of trading;
- Expected to be realized within 12 months after reporting date; or
- Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least 12 months after reporting date.

All other assets are classified as noncurrent.

A liability is current when:

- It is expected to be settled in the normal operating cycle;
- It is held primarily for the purpose of trading;
- It is due to be settled within 12 months after reporting date; or
- There is no unconditional right to defer the settlement of the liability for at least 12 months after reporting date.

The Foundation classifies all other liabilities as noncurrent.

Deferred tax assets and liabilities are classified as noncurrent assets and liabilities, respectively.

#### Fair Value Measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- in the principal market for the asset or liability, or
- in the absence of a principal market, in the most advantageous market for the asset or liability

The principal or the most advantageous market must be accessible to the Foundation.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

The Foundation uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximizing the use of relevant observable inputs and minimizing the use of unobservable inputs.



All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorized within the fair value hierarchy, as described in Note 17.

For assets and liabilities that are recognized in the financial statements on a recurring basis, the Foundation determines whether transfers have occurred between Levels in the hierarchy by reassessing categorization (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

The Endowment Committee, usually composed of either members of the Board of Trustees, appointees, consultants and officers of the Foundation determines the policies and procedures for the valuation of financial assets as well as the allocation of the Foundation's asset portfolio.

For the purpose of fair value disclosures, the Foundation has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained in Note 17.

#### Cash and Cash Equivalents

Cash includes cash on hand and in banks. Cash equivalents are short-term, highly liquid investments that are readily convertible to known amounts of cash with original maturities of three (3) months or less from dates of acquisitions and that are subject to an insignificant risk of changes in value.

#### Financial Instruments

##### *Date of recognition*

The Foundation recognizes a financial asset or a financial liability in the statement of financial position when it becomes a party to the contractual provisions of the instrument. Purchases or sales of financial assets that require delivery of assets within the time frame established by regulation or convention in the marketplace are recognized on the trade date.

##### *a. Financial assets*

###### *Initial recognition and measurement*

Financial assets are classified, at initial recognition, and subsequently measured at amortized cost, fair value through other comprehensive income (OCI), and fair value through profit or loss.

The classification of financial assets at initial recognition depends on the financial asset's contractual cash flow characteristics and the Foundation's business model for managing them. The Foundation initially measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss, transaction costs.

In order for a financial asset to be classified and measured at amortized cost or fair value through OCI, it needs to give rise to cash flows that are 'solely payments of principal and interest (SPPI)' on the principal amount outstanding. This assessment is referred to as the SPPI test and is performed at an instrument level.

The Foundation's business model for managing financial assets refers to how it manages its financial assets in order to generate cash flows. The business model determines whether cash flows will result from collecting contractual cash flows, selling the financial assets, or both.

Purchases or sales of financial assets that require delivery of assets within a time frame established by regulation or convention in the market place (regular way trades) are recognized on the trade date, i.e., the date that the Foundation commits to purchase or sell the asset.



*Subsequent measurement*

For purposes of subsequent measurement, financial assets are classified in four categories:

- Financial assets at amortized cost (debt instruments)
- Financial assets at fair value through OCI with recycling of cumulative gains and losses (debt instruments)
- Financial assets designated at fair value through OCI with no recycling of cumulative gains and losses upon derecognition (equity instruments)
- Financial assets at fair value through profit or loss

*Financial assets at amortized cost (debt instruments)*

The Foundation measures financial assets at amortized cost if both of the following conditions are met:

- The financial asset is held within a business model with the objective to hold financial assets in order to collect contractual cash flows and
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets at amortized cost are subsequently measured using the effective interest (EIR) method and are subject to impairment. Gains and losses are recognized in profit or loss when the asset is derecognized, modified or impaired.

The Foundation's financial assets at amortized cost includes cash and cash equivalents, short-term investments, receivables and investments in corporate bonds.

*Financial assets at fair value through OCI (debt instruments)*

The Foundation measures debt instruments at fair value through OCI if both of the following conditions are met:

- The financial asset is held within a business model with the objective of both holding to collect contractual cash flows and selling; and
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding

For debt instruments at fair value through OCI, interest income, foreign exchange revaluation and impairment losses or reversals are recognized in the statement of activities and computed in the same manner as for financial assets measured at amortized cost. The remaining fair value changes are recognized in OCI. Upon derecognition, the cumulative fair value change recognized in OCI is recycled to profit or loss.

The Foundation's financial assets at fair value through OCI includes fixed income government securities.

*Financial assets designated at fair value through OCI (equity instruments)*

Upon initial recognition, the Foundation can elect to classify irrevocably its equity investments as equity instruments designated at fair value through OCI when they meet the definition of equity under PAS 32, *Financial Instruments: Presentation* and are not held for trading. The classification is determined on an instrument-by-instrument basis.



Gains and losses on these financial assets are never recycled to profit or loss. Dividends are recognized as other income in the statement of activities when the right of payment has been established, except when the Foundation benefits from such proceeds as a recovery of part of the cost of the financial asset, in which case, such gains are recorded in OCI. Equity instruments designated at fair value through OCI are not subject to impairment assessment.

The Foundation elected not to categorize any equity instruments under fair value through OCI.

*Financial assets at fair value through profit or loss (FVPL)*

Financial assets at fair value through profit or loss include financial assets held for trading, financial assets designated upon initial recognition at fair value through profit or loss, or financial assets mandatorily required to be measured at fair value. Financial assets are classified as held for trading if they are acquired for the purpose of selling or repurchasing in the near term. Derivatives, including separated embedded derivatives, are also classified as held for trading unless they are designated as effective hedging instruments. Financial assets with cash flows that are not solely payments of principal and interest are classified and measured at fair value through profit or loss, irrespective of the business model. Notwithstanding the criteria for debt instruments to be classified at amortized cost or at fair value through OCI, as described above, debt instruments may be designated at fair value through profit or loss on initial recognition if doing so eliminates, or significantly reduces, an accounting mismatch.

Financial assets at fair value through profit or loss are carried in the statement of financial position at fair value with net changes in fair value recognized in the statement of activities.

The Foundation's financial assets at FVPL includes equity securities and pooled funds.

*Derecognition*

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is primarily derecognized (i.e., removed from the statement of financial position) when:

- The rights to receive cash flows from the asset have expired, or,
- The Foundation has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and either (a) the Foundation has transferred substantially all the risks and rewards of the asset, or (b) the Foundation has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

When the Foundation has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, it evaluates if, and to what extent, it has retained the risks and rewards of ownership. When it has neither transferred nor retained substantially all of the risks and rewards of the asset, nor transferred control of the asset, the Foundation continues to recognize the transferred asset to the extent of its continuing involvement. In that case, the Foundation also recognized an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Foundation has retained.

Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Foundation could be required to repay.



### Impairment of financial assets

The Foundation recognizes an allowance for expected credit losses (ECLs) for all debt instruments not held at fair value through profit or loss. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Foundation expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

ECLs are recognized in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12-months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is required for credit losses expected over the remaining life of the exposure, irrespective of the timing of the default (a lifetime ECL).

For trade receivables, the Foundation applies a simplified approach in calculating ECLs. Therefore, the Foundation does not track changes in credit risk, but instead recognizes a loss allowance based on lifetime ECLs at each reporting date. The Foundation has established a provision matrix for trade receivables that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

For debt instruments at fair value through OCI, the Foundation applies the low credit risk simplification. At every reporting date, the Foundation evaluates whether the debt instrument is considered to have low credit risk using all reasonable and supportable information that is available without undue cost or effort. In addition, the Foundation considers that there has been a significant increase in credit risk when contractual payments are more than 30 days past due.

The Foundation's debt instruments at fair value through OCI comprise solely of quoted bonds that are considered to be low credit risk investments. It is the Foundation's policy to measure ECLs on such instruments on a 12-month basis. However, when there has been a significant increase in credit risk since origination, the allowance will be based on the lifetime ECL.

The Foundation considers a financial asset in default when payment reminder letter is sent after it has become past due and contractual payments are not made within the period contained in the letter. However, in certain cases, the Foundation may also consider a financial asset to be in default when internal or external information indicates that the Foundation is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Foundation. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

#### *b. Financial liabilities*

##### *Initial recognition and measurement*

Financial liabilities are classified, at initial recognition, as financial liabilities at fair value through profit or loss, loans and borrowings, payables, or as derivatives designated as hedging instruments in an effective hedge, as appropriate.

All financial liabilities are recognized initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs.

The Foundation's financial liabilities include accounts and other payables.



### *Subsequent measurement*

The measurement of financial liabilities depends on their classification, as described below:

#### *Financial liabilities at fair value through profit or loss*

Financial liabilities at fair value through profit or loss include financial liabilities held for trading and financial liabilities designated upon initial recognition as at fair value through profit or loss.

Financial liabilities are classified as held for trading if they are incurred for the purpose of repurchasing in the near term. This category also includes derivative financial instruments entered into by the Foundation that are not designated as hedging instruments in hedge relationships as defined by PFRS 9. Separated embedded derivatives are also classified as held for trading unless they are designated as effective hedging instruments.

Gains or losses on liabilities held for trading are recognized in the statement of activities.

Financial liabilities designated upon initial recognition at fair value through profit or loss are designated at the initial date of recognition, and only if the criteria in PFRS 9 are satisfied. The Foundation has not designated any financial liability as at fair value through profit or loss.

#### *Other financial liabilities*

After initial recognition, other financial liabilities are subsequently measured at amortized cost using the EIR method. Gains and losses are recognized in profit or loss when the liabilities are derecognized as well as through the EIR amortization process.

Amortized cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortization is included as finance costs in profit or loss.

This category generally applies to accounts and other payables.

#### *Derecognition*

A financial liability is derecognized when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognized in the statement of activities.

#### *c. Offsetting of financial instruments*

Financial assets and financial liabilities are offset and the net amount is reported in the statement of financial position, if, and only if, there is a currently enforceable legal right to offset the recognized amounts and there is an intention to settle on a net basis, to realize the assets and settle the liabilities simultaneously.

#### Merchandise Inventories

Merchandise inventories consist of books and other merchandise items held for sale. Merchandise inventories are valued at the lower of cost or net realizable value (NRV). Cost is determined using the first-in, first-out method. NRV is the estimated selling price in the ordinary course of business less estimated costs necessary to make the sale.



Value-Added Tax (VAT)

Revenues, expenses, and assets are recognized net of the amount of VAT, if applicable.

When VAT from sales of goods and/or services (output VAT) exceeds VAT passed on from purchases of goods or services (input VAT), the excess is recognized as payable in the statement of financial position. When VAT passed on from purchases of goods or services (input VAT) exceeds VAT from sales of goods and/or services (output VAT), the excess is recognized as an asset in the statement of financial position to the extent of the recoverable amount.

Property and Equipment

Property and equipment except for land, are carried at cost less accumulated depreciation and amortization and any impairment in value. Land is carried at cost less any impairment in value. The initial cost of property and equipment comprises its purchase price and any directly attributable costs of bringing the asset to its working condition and location for its intended use. Expenditures incurred after the property and equipment have been put into operation, such as repairs and maintenance, are normally charged to expense in the period in which the costs are incurred. In situations where it can be clearly demonstrated that the expenditures have resulted in an increase in the future economic benefits expected to be obtained from the use of an item of property and equipment beyond its originally assessed standard of performance, the expenditures are capitalized as an additional cost of property and equipment.

Depreciation and amortization of property and equipment commences once the property and equipment are available for use and is computed using the straight-line method over the following estimated useful lives (EUL) of the property and equipment:

	Years
Leasehold and land improvements	5-25
Office furniture and equipment	3-5
Transportation equipment	5

Leasehold improvements are amortized over the EUL of the improvements or the terms of the lease, whichever is shorter.

The EUL and depreciation and amortization methods are reviewed annually based on expected asset utilization to ensure that the period and method of depreciation and amortization are consistent with the expected pattern of economic benefits from items of property and equipment.

Construction in progress is stated at cost. This includes cost of construction of property and equipment and other direct costs. Construction in progress is not depreciated until such time the relevant assets are complete and are put into operational use.

When property and equipment are retired or otherwise disposed of, the cost and the related accumulated depreciation and amortization are removed from the accounts and any resulting gain or loss is credited to or charged against current operations.

Fully depreciated property and equipment are retained in the accounts until they are no longer used and no further depreciation and amortization is charged against current operations.

Intangible Assets

The Foundation's intangible assets pertain to capitalized software cost.



An intangible asset is recognized only when its cost can be measured reliably and it is probable that the expected future economic benefits that are attributable to it will flow to the Foundation.

Intangible assets acquired separately are measured on initial recognition at cost. Following initial recognition, intangible assets are carried at cost less any accumulated amortization and any accumulated impairment losses.

The useful lives of intangible assets are assessed to be finite. Intangible assets' lives are amortized over the useful economic life and assessed for impairment whenever there is an indication that the intangible assets may be impaired. The amortization period and method for an intangible asset is reviewed at each financial year-end. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset is accounted for by changing the amortization period or method, as appropriate, and treated as changes in accounting estimates. The amortization expense on intangible assets is recognized in the statement of activities allocated to "Project" and "General and administrative" under expenses and losses.

Gains or losses arising from the derecognition of an intangible asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognized in the statement of activities when the asset is derecognized.

#### *Software cost*

Costs related to software purchase by the Foundation for use in operations are amortized on a straight line basis over the EUL of 2-5 years.

#### Impairment of Non-Financial Assets

The Foundation assesses at each reporting date whether there is an indication that an asset may be impaired. If any such indication exists, or when annual impairment testing for an asset is required, the Foundation makes an estimate of the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's or cash-generating unit's fair value less costs to sell and its value in use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets. Where the carrying amount of an asset exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. Impairment losses of continuing operations are recognized in the statement of activities in those expense categories consistent with the function of the impaired asset.

An assessment is made at each reporting date as to whether there is any indication that previously recognized impairment losses may no longer exist or may have decreased. If such indication exists, the recoverable amount is estimated. A previously recognized impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognized. If that is the case the carrying amount of the asset is increased to its recoverable amount. That increased amount cannot exceed the carrying amount that would have been determined, net of depreciation and amortization, had no impairment loss been recognized for the asset in prior years. Such reversal is recognized in the statement of activities unless the asset is carried at revalued amount, in which case, the reversal is treated as a revaluation increase. After such reversal the depreciation and amortization charge is adjusted in future periods to allocate the asset's revised carrying amount, less any residual value, on a systematic basis over its remaining EUL.





### Provisions

Provisions are recognized when the Foundation has a present obligation (legal or constructive) as a result of a past event, it is probable (i.e., more likely than not) that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. Where the Foundation expects a provision to be reimbursed, the reimbursement is recognized as a separate asset but only when the reimbursement is virtually certain. Provisions, if any, are reviewed at each reporting date and adjusted to reflect the current best estimate.

### Restricted Net Assets

The Foundation reports gifts of cash and other assets as temporarily restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of activities as net assets released from restrictions.

Donations consisting of long-lived assets with explicit restrictions that specify how the assets are to be used and gifts of cash or other assets that must be used to acquire long-lived assets are reported as restricted net assets.

### Revenue Recognition

#### *Public support*

Public support revenue represents contributions received by the Foundation. Contributions received with restrictions as to when it can be utilized is initially recognized as a liability of the Foundation and will be recognized as revenue once the restrictions on the contributions has been met.

#### *Investment and interest income*

Investment income represents interest income earned on cash and cash equivalents, dividend income and realized and unrealized gains or losses on financial assets at FVPL. Interest income is recognized on a time proportion basis computed on the outstanding principal using the applicable rate. Dividend income is recognized when the right to receive payment is established. Gain or loss on sale of investments is recognized in profit or loss if the Foundation disposes some of its debt instrument classified as financial assets at FVOCI. Gain or loss on sale of investments is computed as the difference between the proceeds of the disposal and its carrying amount.

### Expenses

Expenses are recognized in the statement of activities when decrease in future economic benefit related to a decrease in an asset or an increase in a liability has arisen that can be measured reliably.

Expenses are recognized in the statement of activities:

- On the basis of a direct association between the costs incurred and the earning of specific items of income;
- On the basis of systematic and rational allocation procedures when economic benefits are expected to arise over several accounting periods and the association can only be broadly or indirectly determined; or
- Immediately when expenditure produces no future economic benefits or when, and to the extent that, future economic benefits do not qualify or cease to qualify, for recognition in the statement of financial position as an asset.

Project expenses and general and administrative expenses are recognized as they are incurred.



### Museum Collections

Artworks, ethnographic, archeological and rare book collections donated to the museum are not included in the accompanying financial statements because these collections are held for public exhibition, education, or research in furtherance of public service rather than financial gain or aesthetics, the cost or value cannot be reliably measured, and useful lives cannot be determined. Gifts of cash or property used for the purchase of the museum collections are classified as public support revenue when acquisitions are made in accordance with the terms of the gifts. The cost of objects purchased or donated is reported as a project expense.

### Defined Benefit Plan

Pension cost and net defined benefit liability or asset is calculated annually by independent actuaries using the projected unit credit method.

Pension costs comprise the following:

- Service cost
- Net interest on the net defined benefit liability or asset
- Remeasurements of net defined benefit liability or asset

Service costs which include current service costs, past service costs and gains or losses on non-routine settlements are recognized as expense in the statement of activities. Past service costs are recognized when plan amendment or curtailment occurs. These amounts are calculated periodically by independent actuaries.

Net interest on the net defined benefit liability or asset is the change during the period in the net defined benefit liability or asset that arises from the passage of time which is determined by applying the discount rate based on the zero-coupon bond yields to the net defined liability or assets. Net interest on the net defined benefit liability or asset is recognized as expense or income in the statement of activities.

Remeasurements comprising actuarial gains and losses and return on plan assets are recognized immediately in the statement of activities in the period in which they arise. Remeasurements are not reclassified to statement of activities in subsequent periods.

Plan assets are assets that are held by a long-term employee benefit fund. Plan assets are not available to the creditors of the Foundation, nor can they be paid directly to the Foundation. The fair value of plan assets is based on market price information. When no market price is available, the fair value of plan assets is estimated by discounting expected future cash flows using a discount rate that reflects both the risk associated with the plan assets and the maturity or expected disposal date of those assets. If the fair value of the plan assets is higher than the present value of the defined benefit obligation, the measurement of the resulting defined benefit asset is limited to the present value of the economic benefits available in form of refunds from the plan or reductions in the future contributions to the plan.

The net defined benefit liability or asset recognized in the Foundation's statement of financial position in respect of the defined benefit pension plan is the aggregate of the present value of the defined benefit liability at the reporting date less the fair value of the plan assets. The present value of the defined benefit liability is determined by discounting the estimated future cash outflows using risk-free interest rates of government bonds that have terms to maturity approximating to the terms of the related pension liability.



Termination benefits are employee benefits provided in exchange for the termination of an employee's employment as a result of either an entity's decision to terminate an employee's employment before the normal retirement date, an employee's decision to accept an offer of benefits in exchange for the termination of employment or termination beyond the employee's control.

A liability or expense for a termination benefit is recognized at the earlier of when the entity can no longer withdraw the offer of those benefits and when the entity recognizes related restructuring costs. Initial recognition and subsequent changes to termination benefits are measured in accordance with the nature of the employee benefit, as either post-employment benefits or short-term employee benefits.

### Leases

The Foundation assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

#### *Foundation as a lessee*

The Foundation applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Foundation recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

#### i) Right-of-use assets

The Foundation recognises right-of-use assets at the commencement date of the lease (i.e., the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received and estimate of cost to be incurred by the lessee in dismantling and removing the underlying asset, restoring the site on which it is located or restoring the underlying asset to the condition required by the terms and conditions of the lease, unless those costs are incurred to produce inventories. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets.

If ownership of the leased asset transfers to the Foundation at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset. The right-of-use assets are also subject to impairment. Refer to the accounting policies in Impairment of non-financial assets section.

#### ii) Lease liabilities

At the commencement date of the lease, the Foundation recognises lease liabilities measured at the present value of lease payments to be made over the lease term. In calculating the present value of lease payments, the Foundation uses a discount rate estimated using risk-free rate plus premium at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (e.g., changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset.



iii) Short-term leases

The Foundation applies to the short-term lease recognition exemption to its short-term leases of office space (i.e., those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). Lease payments on short-term leases are recognised as expense on a straight-line basis over the lease term.

*Foundation as a lessor*

Leases in which the Foundation does not transfer substantially all the risks and rewards incidental to ownership of an asset are classified as operating leases. Rental income arising is accounted for on a straight-line basis over the lease terms and is included in revenue in the statement of income due to its operating nature. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised over the lease term on the same basis as rental income. Contingent rents are recognized as revenue in the period in which they are earned.

Leases prior to January 1, 2019

Leases

The determination of whether an arrangement is, or contains, a lease is based on the substance of the arrangement at inception date whether the fulfillment of the arrangement is dependent on the use of a specific asset or assets or the arrangement conveys a right to use the asset. A reassessment is made after inception of the lease only if one of the following applies:

- (a) There is a change in contractual terms, other than a renewal or extension of the arrangement;
- (b) A renewal option is exercised or extension granted, unless the term of the renewal or extension was initially included in the lease term;
- (c) There is a change in the determination of whether fulfillment is dependent on a specified asset; or
- (d) There is substantial change to the asset.

Where a reassessment is made, lease accounting shall commence or cease from the date when the change in circumstances gave rise to the reassessment for scenarios (a), (c), or (d) and at the date of renewal or extension period for scenario (b).

*Foundation as lessee*

Leases where the lessor retains substantially all the risks and benefits of ownership of the asset are classified as operating leases. Fixed lease payments are recognized as an expense in the statement of activities on a straight-line basis while the variable rent is recognized as an expense based on terms of the lease contract.

*Foundation as lessor*

Leases where the Foundation does not transfer substantially all the risk and benefits of ownership of the assets are classified as operating leases. Lease payments received are recognized as an income in the statement of activities on a straight-line basis over the lease term. Initial direct costs incurred in negotiating operating leases are added to the carrying amount of the leased asset and recognized over the lease term on the same basis as the rental income. Contingent rents are recognized as revenue in the period in which they are earned.

Income Tax

*Current tax*

Current tax assets and liabilities for the current and prior periods are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted as of reporting date.



### *Deferred tax*

Deferred income tax is provided, using the liability method, on all temporary differences, with certain exceptions, at the reporting date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred tax liabilities are recognized for all taxable temporary differences, with certain exceptions. Deferred tax assets are recognized for all deductible temporary differences, carryforward benefit of unused tax credits from excess of minimum corporate income tax (MCIT) over the regular corporate income tax and unused net operating loss carryover (NOLCO), to the extent that it is probable that taxable income will be available against which the deductible temporary differences and carryforward benefits of MCIT and NOLCO can be utilized.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable income will be available to allow all as part of the deferred tax assets to be utilized. Unrecognized deferred tax assets are reassessed at each reporting date and are recognized to the extent that it has become probable that future taxable income will allow all as part of the deferred tax assets to be recovered.

Deferred tax assets and liabilities are measured at the tax rate that is expected to apply to the period when the asset is realized or the liability is settled, based on tax rates and tax laws that have been enacted or substantively enacted as at the end of the reporting period. Movements in the deferred income tax assets and liabilities arising from changes in tax rates are charged or credited to income for the period.

Deferred tax assets and deferred tax liabilities are offset, if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same authority.

### Foreign Currency Transactions

Transactions denominated in foreign currencies are recorded using the exchange rate at the date of the transactions. Outstanding foreign currency-denominated monetary assets and liabilities at year-end are translated to Philippine peso at prevailing Philippine Dealing System (PDS) rate at reporting dates. Exchange gains or losses arising from foreign currency transactions are credited to or charged against changes in net assets.

### Contingencies

Contingent liabilities are not recognized in the financial statements. These are disclosed unless the possibility of an outflow of resources embodying economic benefits is remote. Contingent assets are not recognized in the financial statements but disclosed when an inflow of economic benefits is probable.

### Events After the Financial Reporting Period

Post year-end events that provide additional information about the Foundation's position at the reporting date (adjusting events) are reflected in the financial statements. Post year-end events that are not adjusting events are disclosed in the financial statements when material.



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### 3. Significant Accounting Judgments and Estimates

The preparation of the accompanying financial statements in conformity with PFRSs requires management to make judgments, estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. The judgments, estimates and assumptions used in the accompanying financial statements are based upon management's evaluation of relevant facts and circumstances as of the date of the financial statements. Actual results could differ from such estimates.

#### Judgments

In the process of applying the Foundation's accounting policies, management has made the following judgments, apart from those involving estimations, which have the most significant effect on the amounts recognized in the financial statements:

#### *Definition of default and credit-impaired financial assets*

The Foundation's definition of a financial instruments that is in default, is fully aligned with the definition of credit-impaired. It is when it meets one or more of the following criteria:

Quantitative criteria – for trade receivables, the customer receives a payment reminder letter and does not make the payments within the period contained in the letter.

#### Qualitative criteria

The debtor meets the unlikeliness to pay criteria (which indicates the debtor is in significant financial difficulty), such as when:

- a. The debtor is experiencing financial difficulty or is insolvent
- b. The debtor is in breach of financial covenant(s)
- c. An active market for that financial assets has disappeared because of financial difficulties
- d. It is becoming probable that the debtor will enter bankruptcy or other financial reorganization

The criteria above have been applied to the financial instruments held by the Foundation and are consistent with the definition of default used for internal credit risk management purposes.

#### *Incorporation of forward-looking information*

The Foundation incorporates forward-looking information into both its assessment of whether the credit risk of an instrument has increased significantly since its initial recognition and its measurement of ECL.

To do this, the Foundation considers a range of relevant forward-looking macro-economic assumptions for the determination of unbiased general industry adjustments and any related specific industry adjustments that support the calculation of ECLs. Based on the Foundation's evaluation and assessment and after taking into consideration external actual and forecast information, the Foundation formulates a 'base case' view of the future direction of relevant economic variables as well as a representative range of other possible forecast scenarios. This process involves developing two or more additional economic scenarios and considering the relative probabilities of each outcome. External information includes economic data and forecasts published by governmental bodies, monetary authorities and selected private-sector and academic institutions.

The base case represents a most-likely outcome and is aligned with information used by the Foundation for other purposes such as strategic planning and budgeting. The other scenarios represent more optimistic and more pessimistic outcomes. Periodically, the Foundation carries out stress testing of more extreme shocks to calibrate its determination of these other representative scenarios.



The Foundation has identified and documented key drivers of credit risk and credit losses of each portfolio of financial instruments and, using an analysis of historical data, has estimated relationships between macro-economic variables and credit risk and credit losses.

*Determination of lease term of contracts with renewal and termination options – Foundation as a lessee*

The Foundation determines the lease term as the non-cancellable term of the lease, together with any periods covered by an option to extend the lease if it is reasonably certain to be exercised, or any periods covered by an option to terminate the lease, if it is reasonably certain not to be exercised.

The Foundation's lease contract include extension and termination options. The Foundation applies judgement in evaluating whether it is reasonably certain whether or not to exercise the option to renew or terminate the lease. That is, it considers all relevant factors that create an economic incentive for it to exercise either the renewal or termination. After the commencement date, the Foundation reassesses the lease term if there is a significant event or change in circumstances that is within its control and affects its ability to exercise or not to exercise the option to renew or to terminate (e.g., construction of significant leasehold improvements or significant customisation to the leased asset).

Management's Use of Estimates

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities are discussed below:

*Provision for expected credit losses of trade receivables*

The Foundation uses a provision table to calculate ECLs for trade receivables. The provision rates are based on days past due for groupings of various receivables with similar default risks. The provision table is initially based on the Foundation's historical observed default rates. The Foundation will calibrate the table to adjust the historical credit loss experience with forward-looking information such as inflation and GDP growth rates. At every reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analyzed.

The assessment of the correlation between historical observed default rates, forecast economic conditions (inflation and GDP growth rates) and ECLs is a significant estimate. The amount of ECLs is sensitive to changes in circumstances and of forecast economic conditions. The Foundation's historical credit loss experience and forecast of economic conditions may also not be representative of customer's actual default in the future.

The information about the ECLs on the Foundation's trade receivables is disclosed in Note 6.

*Estimating pension obligation and other retirement benefits*

The cost of defined benefit pension plans and other retirement benefits as well as the present value of the pension obligation are determined using actuarial valuations. The actuarial valuation involves making various assumptions. Those assumptions are described in Note 13 and include, among others, discount rates, future salary increases, mortality rates and turn-over rates. Due to the complexity of the valuation, the underlying assumptions and its long-term nature, defined benefit liability are highly sensitive to changes in these assumptions. All assumptions are reviewed at each reporting dates. Net pension liability (asset) amounts to ₱6.07 million and (₱12.48) million as of December 31, 2019 and 2018, respectively (see Note 13).



The discount rate used is the single-weighted uniform discount rate using bootstrapped-derived zero rates from BVAL index, which when applied to the same cash flows, results in the same present value as of reporting date. Present values of cash flows as of reporting date was determined using the rates from derived zero yield curve.

The mortality rate is based on unisex annuity table and is modified accordingly with estimates of mortality improvements (if any). The turn-over rates used are based on actual data on employee turn-over for the prior year. Future salary increases are derived from the Foundation's estimated long-term yearly salary increase rate. Further details about the assumptions used are provided in Note 13.

*Estimating the incremental borrowing rate for leases*

The Foundation uses its incremental borrowing rate (IBR) to measure lease liabilities because the interest rate implicit in the lease is not readily determinable. The IBR is the rate of interest that the Foundation would have to pay to borrow over a similar term, and with a similar security, the funds necessary to obtain an asset of a similar value to the right-of-use asset in a similar economic environment. The IBR therefore reflects what the Foundation 'would have to pay', which requires estimation when no observable rates are available or when they need to be adjusted to reflect the terms and conditions of the lease (for example, when leases are not in the Foundation's functional currency). The Foundation estimates the IBR using observable inputs (such as market interest rates) when available and is required to make certain entity-specific estimates (such as the Foundation's stand-alone credit rating).

The Foundation's lease liabilities as of December 31, 2019 amounted to ₱18.85 million (see Note 18).

*Fair value of financial instruments*

When the fair values of financial assets and financial liabilities recorded or disclosed in the statement of financial position cannot be derived from active markets, they are determined using internal valuation techniques using generally accepted market valuation models. The inputs to these models are taken from observable markets where possible, but where this is not feasible, estimates are used in establishing fair values. These estimates may include considerations of liquidity, volatility, and correlation. See Note 17 for the related balances.

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#### 4. Cash and Cash Equivalents

This account consists of:

	2019	2018
Cash on hand	₱667,000	₱379,000
Cash in banks	47,028,396	59,671,250
Cash equivalents	316,995,332	75,305,250
	<b>₱364,690,728</b>	<b>₱135,355,500</b>

Cash in banks earn interests at the respective bank deposit rates. Cash equivalents are made for varying periods of up to three months depending on the immediate cash requirements of the Foundation and earn interest at the respective short-term investment rates of 0.50% to 6.13% and 0.50% to 4.75% in 2019 and 2018, respectively.

Interest income earned on cash in banks and cash equivalents amounted to ₱7.99 million and ₱2.75 million in 2019 and 2018, respectively.





## 5. Short-term Investments

Short-term investments consist of money market placements made for varying periods of more than three (3) months and up to one (1) year and earn interest at the respective short-term investment rates.

The annual interest rates of the short-term investments are as follows:

	2019	2018
Philippine Peso	3.50%	-

## 6. Receivables

This account consists of the following:

	2019	2018
Accrued interest	₱6,693,532	₱7,145,725
Advances to officers and employees	1,809,631	2,098,003
Nontrade	1,268,022	1,022,010
Trade	1,104,435	8,579,293
Advances to cooperative	896,070	1,282,316
Others	66,552	170,502
	<b>11,838,242</b>	20,297,849
Less allowance for impairment losses	839,347	681,790
	<b>10,998,895</b>	19,616,059
Less noncurrent portion of advances to cooperative	227,537	582,113
	<b>₱10,771,358</b>	₱19,033,946

Accrued interest pertains to interest receivable from investments in debt securities. These are collectible within one year.

Advances to officers and employees pertain to salary loans and advances made to regular employees of the Foundation for business related expenses and are subject for liquidation. This amount is collectible within one year. As of December 31, 2019 and 2018, interest income earned on advances to employees amounted to ₱0.07 million and ₱0.08 million, respectively.

Nontrade receivables pertain to collectibles for activities outside the main revenue-generating projects of the Foundation which are noninterest bearing and are due and demandable.

Trade receivables are collectibles from various entities arising from purchase of products and of program services provided by the Foundation. This account includes receivable from related parties amounting to ₱0.18 million and ₱4.62 million in 2019 and 2018, respectively (see Note 14). These are collectible within one year.

Advances to cooperative pertain to cash advance to a cooperative which are collectible within one to four years.

Other receivables are non-interest bearing and are due and demandable.



Receivables amounting to ₱0.84 million and ₱0.68 million as of December 31, 2019 and 2018, respectively, were assessed to be impaired and provided for with an impairment allowance in accordance with the Foundation's policy on receivables. Movements in the allowance for impairment losses follow:

	2019	2018
Balance at beginning of year	₱681,790	₱1,204,959
Provision during the year	471,600	-
Reversal during the year	(314,043)	(523,169)
Balance at end of year	<b>₱839,347</b>	<b>₱681,790</b>

Reversals of provision are included in "Others" under Revenues, Gains and Other Supports in the Foundation's statements of activities.

As of December 31, 2019 and 2018, allowance for doubtful accounts relating to receivable from related parties amounted to ₱0.05 million and ₱0.23 million, respectively (see Note 14).

## 7. Merchandise Inventories

This account consists of the following:

	2019	2018
Non-book merchandise	₱6,762,223	₱7,619,868
Books	2,133,833	4,867,334
	<b>8,896,056</b>	12,487,202
Less write-down and allowance for obsolescence	411,559	614,447
	<b>₱8,484,497</b>	<b>₱11,872,755</b>

The rollforward of inventories follows:

	2019	2018
Balance at beginning of the year	₱12,487,202	₱13,667,792
Additions during the year	592,423	1,637,066
Charged to administrative and project expenses	(3,006,387)	(639,254)
Cost of sales	(1,177,183)	(2,178,402)
Balance at end of the year	<b>₱8,896,055</b>	<b>₱12,487,202</b>

The rollforward of allowance for inventory obsolescence follows:

	2019	2018
Balance at beginning of the year	₱614,447	₱803,394
Provisions during the year	295,922	510,518
Reversals during the year	(498,810)	(699,465)
Balance at end of the year	<b>₱411,559</b>	<b>₱614,447</b>

Cost of sales, provision for inventory obsolescence and reversal of writedown were included under "Net loss from other activities" in the statements of activities.



## 8. Other Current Assets

This account consists of:

	2019	2018
Input VAT	₱6,070,550	₱3,046,118
Creditable withholding tax	4,664,745	4,314,899
Deposits	3,239,398	1,067,636
Prepaid expenses	2,257,601	2,766,834
	<b>₱16,232,294</b>	<b>₱11,195,487</b>

Input VAT is applied against output VAT. The input VAT is recoverable in future periods.

Creditable withholding tax consists of tax withheld by customers and is creditable against any future income tax due from the Foundation.

Deposits pertain to security deposits and advance payments made by the Foundation to suppliers and other entities.

Prepaid expenses include prepayments for space rental and various program expenses.

## 9. Property and Equipment

The rollforward analysis of this account follows:

### 2019

	Land	Leasehold and Land Improvements	Office Furniture and Equipment	Construction- in-Progress	Total
<b>Cost</b>					
At January 1	₱102,869,175	₱110,552,793	₱100,674,912	₱4,395,429	₱318,492,309
Additions	-	-	3,028,329	61,785,907	64,814,236
Disposals	-	(281,927)	(5,605,294)	-	(5,887,221)
Transfers	-	882,049	711,033	(1,593,082)	-
<b>At December 31</b>	<b>102,869,175</b>	<b>111,152,915</b>	<b>98,808,980</b>	<b>64,588,254</b>	<b>377,419,324</b>
<b>Accumulated Depreciation and Amortization</b>					
At January 1	-	46,007,666	79,290,027	-	125,297,693
Depreciation and amortization (Notes 15 and 18)	-	9,906,414	9,176,420	-	19,082,834
Disposals	-	(281,927)	(5,605,294)	-	(5,887,221)
<b>At December 31</b>	<b>-</b>	<b>55,632,153</b>	<b>82,861,153</b>	<b>-</b>	<b>138,493,306</b>
<b>Net Book Value</b>	<b>₱102,869,175</b>	<b>₱55,520,762</b>	<b>₱15,947,827</b>	<b>₱64,588,254</b>	<b>₱238,926,018</b>

### 2018

	Land	Leasehold and Land Improvements	Office Furniture and Equipment	Transportation Equipment	Construction- in-Progress	Total
<b>Cost</b>						
At January 1	₱102,869,175	₱103,575,040	₱83,141,623	₱2,240,000	₱1,268,181	₱293,094,019
Additions	-	6,977,753	17,842,201	-	3,127,248	27,947,202
Disposals	-	-	(308,912)	(2,240,000)	-	(2,548,912)
<b>At December 31</b>	<b>102,869,175</b>	<b>110,552,793</b>	<b>100,674,912</b>	<b>-</b>	<b>4,395,429</b>	<b>318,492,309</b>

(Forward)



	Land	Leasehold and Land Improvements	Office Furniture and Equipment	Transportation Equipment	Construction-in-Progress	Total
Accumulated Depreciation and Amortization						
At January 1	₱-	₱36,515,519	₱75,601,036	₱1,588,617	₱-	₱113,705,172
Depreciation and amortization (Notes 15 and 18)	-	9,492,147	3,979,824	168,150	-	13,640,121
Disposals	-	-	(290,833)	(1,756,767)	-	(2,047,600)
At December 31	-	46,007,666	79,290,027	-	-	125,297,693
Net Book Value	₱102,869,175	₱64,545,127	₱21,384,885	₱-	₱4,395,429	₱193,194,616

Construction-in-progress includes the ongoing facilities improvement in the Ayala Museum.

Land amounting to ₱92.65 million, which was donated in 2003, is subject to a leasehold right existing thereon with a third party.

Depreciation and amortization charged against unrestricted net assets (included under “Project”, “General and administrative” and “Net loss from other activities” in statement of activities) amounted to ₱19.08 million and ₱13.72 million in 2019 and 2018, respectively.

Fully depreciated property and equipment still being used by the Foundation amounted to ₱81.97 million and ₱73.37 million as of December 31, 2019 and 2018, respectively.

## 10. Software Cost

The rollforward analysis of this account follows:

	2019	2018
<b>Cost</b>		
At January 1	₱7,808,379	₱7,808,379
Additions	813,897	-
Retirement	(2,070,404)	-
At December 31	6,551,872	7,808,379
<b>Accumulated Amortization</b>		
At January 1	7,808,379	7,733,378
Amortization	196,083	75,001
Retirement	(2,070,404)	-
At December 31	5,934,058	7,808,379
<b>Net Book Value</b>	₱617,814	₱-

Amortization charged against unrestricted net assets (included under “Project”, “General and administrative” and “Net loss from other activities” in statement of activities) amounted to ₱0.20 million and ₱0.08 million in 2019 and 2018, respectively.

Cost of fully amortized software still being used by the Foundation amounted to ₱5.74 million and ₱7.81 million as of December 31, 2019 and 2018, respectively.



## 11. Financial Assets

Financial assets consist of:

	2019	2018
Financial assets at fair value through profit or loss		
Listed equity securities	₱654,531,751	₱581,247,173
Equity investments in non-listed companies	219,733	575,540
Pooled funds	561,056,772	677,086,879
Investments in debt securities at amortized cost	759,313,618	917,918,631
Financial assets at fair value through other comprehensive income	41,280,231	32,948,032
	<b>2,016,402,105</b>	2,209,776,255
Less noncurrent portion of financial assets	800,593,849	950,866,663
	<b>₱1,215,808,256</b>	₱1,258,909,592

The rollforward of fair value reserve of financial assets at FVOCI follows:

	2019	2018
Balance at beginning of year	(₱8,105,711)	(₱14,452,625)
Changes in fair value recognized directly in net assets	(56,580,956)	(13,764,417)
Changes in fair value taken to profit or loss	66,147,252	20,111,331
Balance at end of year	<b>₱1,460,585</b>	(₱8,105,711)

The breakdown of investment income follows:

	2019	2018
Debt instruments	₱38,135,122	₱33,258,031
Dividends	23,094,573	18,726,163
Government securities	2,871,806	2,474,909
Loans	603,255	2,286,663
Realized gain (loss)	66,147,252	(20,111,331)
Others	1,338,294	308,258
	<b>₱132,190,302</b>	₱36,942,693

## 12. Accounts and Other Payables

This account consists of:

	2019	2018
Deferred revenue	₱35,600,000	₱1,600,000
Accrued expenses	20,195,600	16,533,715
Trade payables	12,456,657	14,013,100
Payable to consignors	6,013,315	6,531,485
Others	8,038,590	3,385,598
	<b>₱82,304,162</b>	₱42,063,898

Deferred grants are donations intended for future periods that are advanced by the donors to the Foundation. This includes grants from related parties amounting to ₱35.60 million and ₱1.00 million in 2019 and 2018, respectively.



Accrued expenses pertain to the unbilled charges associated with the renovations and maintenance of the Ayala Museum building, real property taxes, professional management fees, and other expenses. This account includes payable to related parties amounting to ₱6.36 million and ₱6.56 million in 2019 and 2018, respectively (see Note 14).

Trade payables include payables to suppliers that are noninterest-bearing and are normally settled on 30- to 60-day terms. This account includes payable to related parties amounting to ₱7.83 million and ₱0.69 million in 2019 and 2018, respectively (see Note 14).

Payable to consignors pertain to the amount due to consignors for sale of goods consigned to the Foundation.

Other payables are non-interest bearing and are normally settled within one year. This includes payable to related parties amounting to ₱6.08 million and ₱0.27 million in 2019 and 2018, respectively.

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### 13. Defined Benefit Plan

The Foundation has funded, noncontributory defined benefit retirement plan covering substantially all of its regular permanent employees. The benefits are generally based on defined contribution formula with minimum lump-sum guarantee of 1.5 months' basic salary per year of service.

The Foundation's annual contributions to the plan consist principally of payments which covers the current service cost for the year and the required funding relative to the guaranteed minimum benefits as applicable. The funds are administered by a trustee bank of the Foundation and subject to the investment objectives and guidelines established by the Foundation's Employee Welfare and Retirement Fund Investment Committee (the Committee) and rules and regulations issued by Bangko Sentral ng Pilipinas (BSP) covering assets under trust and fiduciary agreements. The Committee is responsible for the investment strategy of the plan.

Republic Act 7641, *The New Retirement Law*, requires a provision for retirement pay to qualified private sector employees in the absence of any retirement plan in the entity, provided however that the employee's retirement benefits under any collective bargaining and other agreements shall not be less than those provided under the law. The law does not require minimum funding of the plan.

The components of pension expense included in "Personnel costs" under "General and administrative expenses" in the statements of activities follows (see Note 15):

	2019	2018
Current service cost	<b>₱5,865,013</b>	₱6,149,740
Net interest income	<b>(948,708)</b>	(752,421)
Total pension expense	<b>₱4,916,305</b>	₱5,397,319



The remeasurement effects recognized in other comprehensive income in the statements of activities follows:

	2019	2018
Actuarial loss due to experience adjustment	<b>₱506,335</b>	₱5,820,710
Actuarial loss (gain) due to change in financial assumption	<b>14,113,319</b>	(9,619,583)
Actuarial loss on plan assets excluding amount included in net interest	<b>1,350,443</b>	5,025,840
	<b>₱15,970,097</b>	₱1,226,967

The amounts recognized under pension asset (liability) - net in the statements of financial position follows:

	2019	2018
Plan assets	<b>₱64,174,701</b>	₱62,466,076
Benefit obligations	<b>(70,249,353)</b>	(49,983,080)
Asset (liability) to be recognized	<b>(₱6,074,652)</b>	₱12,482,996

Changes in the present value of the defined benefit obligation follows:

	2019	2018
Balance at January 1	<b>₱49,983,080</b>	₱52,563,284
Current service cost	<b>5,865,013</b>	6,149,740
Interest expense	<b>3,798,714</b>	3,048,670
Remeasurement loss (gain) on obligation	<b>14,619,654</b>	(3,798,873)
Benefits paid	<b>(4,017,108)</b>	(7,979,741)
Balance at December 31	<b>₱70,249,353</b>	₱49,983,080

Changes in the fair value of plan assets follows:

	2019	2018
Balance at January 1	<b>₱62,466,076</b>	₱65,536,050
Contributions	<b>2,328,753</b>	6,134,516
Interest income on plan assets	<b>4,747,422</b>	3,801,091
Remeasurement loss on plan assets	<b>(1,350,442)</b>	(5,025,840)
Benefits paid	<b>(4,017,108)</b>	(7,979,741)
Balance at December 31	<b>₱64,174,701</b>	₱62,466,076

The fair value of plan assets by each class and by industry type as at the end of the reporting period follows:

	2019	2018
<b>Assets</b>		
Cash	<b>₱19,311</b>	₱15,662
Receivables	<b>172,652</b>	228,838
Debt instruments:		
Holding firms	<b>10,428,547</b>	12,500,000
Pooled funds	<b>9,568,530</b>	11,079,501

(Forward)



	2019	2018
Property	<b>₱8,888,913</b>	₱9,000,000
Services	<b>2,980,765</b>	4,895,225
Industrial	<b>876,766</b>	-
Financial	-	4,000,000
Equity instruments:		
Pooled funds	<b>27,751,162</b>	18,460,267
Holding firms	<b>3,517,000</b>	2,333,000
	<b>64,203,646</b>	62,512,493
<b>Liabilities</b>		
Trust fee payable	<b>28,945</b>	46,417
<b>Total value of plan assets</b>	<b>₱64,174,701</b>	₱62,466,076

All equity and debt investments held have quoted prices in active markets. The remaining plan assets do not have quoted market prices in active markets.

The plan assets do not have any concentration on risk. The assumptions used to determine pension benefits for the Foundation for the years ended December 31, 2019 and 2018 follows:

	2019	2018
Discount rate	<b>5.20%</b>	7.60%
Salary increase rate	<b>6.00%</b>	6.00%
Turn-over rate	<b>nil to 100.00%</b>	nil to 100.00%
Mortality rate	<b>0.05 to 0.74%</b>	0.05 to 0.74%

There were no changes from the previous period in the methods and assumptions used in preparing sensitivity analysis.

Below shows the sensitivity analysis determined based on reasonably possible changes of each significant assumptions stated above, assuming all other assumptions were held constant:

	2019			
	Discount Rate		Salary Increase Rate	
	+0.50%	(0.50%)	+0.50%	(0.50%)
Accrued liability	₱66,868,904	₱73,909,848	₱73,645,477	₱67,079,347
Current fund assets	(64,174,701)	(64,174,701)	(64,174,701)	(64,174,701)
Unfunded accrued liability	<b>₱2,694,203</b>	<b>₱9,735,147</b>	<b>₱9,470,776</b>	<b>₱2,904,646</b>

	2018			
	Discount Rate		Discount Rate	
	+0.50%	+0.50%	+0.50%	+0.50%
Accrued liability	₱47,740,255	₱52,396,754	₱52,259,602	₱47,848,520
Current fund assets	(62,466,076)	(62,466,076)	(62,466,076)	(62,466,076)
Overfunded	(₱14,725,821)	(₱10,069,322)	(₱10,206,474)	(₱14,617,556)

The Foundation does not perform any Asset-Liability Matching Study. The overall investment policy and strategy of the retirement plan is based on the suitability assessment, as provided by its trust bank, in compliance with the BSP requirements. It does, however, ensure that there will be sufficient assets to pay the retirement benefits as they fall due while attempting to mitigate the various risks of the plan. The plan assets consist of 59.79% fixed income instruments, 39.03% equity instruments, 1.17% cash and 0.00% others in 2019, and 55.60% fixed income instruments, 27.04% equity instruments, 17.00% cash and 0.37% others in 2018. The Foundation expects to make additional contributions of ₱8.00 million to its retirement fund in 2020.





The following table shows the maturity profile of the Foundation's defined benefit obligation based on undiscounted benefit payments:

	2019	2018
More than 1 year to 5 years	₱16,699,601	₱15,981,771
More than 5 years to 10 years	85,276,382	75,530,069
More than 10 years to 15 years	26,718,601	40,537,830
More than 15 years and up	302,818,119	282,801,815
	<b>₱431,512,703</b>	<b>₱414,851,485</b>

#### 14. Related Party Transactions

Parties are considered to be related if one party has the ability, directly or indirectly, to control the other party or exercise significant influence over the other party in making financial and operating decisions. Parties are also considered to be related if they are subject to common control or common significant influence which include affiliates. Transactions with related parties are made at normal market prices and settlement occurs in cash. Shown below are the transactions with related parties during the year:

##### 2019

Related Party	Amount	Outstanding Balance	Terms and conditions
<b>Key management personnel:</b>			
<i>Public support and project revenues</i>	₱37,091	₱-	Non-interest bearing; unsecured
<b>Entities controlled by key management personnel:</b>			
<i>Public support, project revenues and receivables</i>	224,713,602	201,430	Non-interest bearing; unsecured
<i>Purchases, project expenses and payables</i>	48,288,719	55,857,408	Non-interest bearing; unsecured
	<b>₱273,039,412</b>	<b>₱56,058,838</b>	

##### 2018

Related Party	Amount	Outstanding Balance	Terms and conditions
<b>Key management personnel:</b>			
<i>Public support</i>	₱694,415	₱-	Non-interest bearing; unsecured
<b>Entities controlled by key management personnel:</b>			
<i>Public support, project revenues, and trade receivables</i>	129,265,410	4,617,767	Non-interest bearing; unsecured
<i>Purchases, project expenses and payables</i>	12,311,124	6,563,903	Non-interest bearing; unsecured
	<b>₱142,270,949</b>	<b>₱11,181,670</b>	

##### *Terms and conditions of transactions with related parties*

Public support, project revenue and receivable(s) transactions pertain mostly to donations received from and payment of fees for services rendered by the Foundation to its related parties. Project expenses and payables mainly pertain to costs of facilities and other dues paid to related parties by the Foundation.



Impairment assessment is undertaken each financial year through a review of the financial position of the related party and the market in which the related party operates. As of December 31, 2019 and 2018, allowance for doubtful accounts relating to receivable from related parties amounted to ₱0.05 million and ₱0.23 million, respectively. There were no expenses for doubtful accounts from related party transactions recognized for the years ended December 31, 2019 and 2018.

Compensation of key management personnel by benefit type (included in the “Salaries, wages and employee benefits” and “Personnel costs”) follows:

	2019	2018
Short-term employee benefits	₱22,185,563	₱20,606,443
Post-employment benefits	466,722	1,256,703
	<b>₱22,652,285</b>	<b>₱21,863,146</b>

## 15. Net Assets

Unrestricted net assets are those net assets that are neither temporarily restricted nor permanently restricted. It includes all net assets with uses not restricted by donors, by the Board of Trustees or by law.

Temporarily restricted net assets refer to those net assets whose use by the Foundation is limited by donors or the Trustees to later periods of time or after specified dates or specified purposes.

Net assets were released from donor or the Trustee restrictions by incurring expenses satisfying the restricted purposes or by occurrence of other events specified by donors.

Permanently restricted net assets are those assets that the donor stipulates must be maintained by the Foundation in perpetuity. Permanently restricted net assets increase when Foundation receives contributions for which donor-imposed restrictions limiting the Foundation’s use of an asset or its economic benefits neither expire with the passage of time nor can be removed by the Foundation’s meeting certain requirements. Permanently restricted net assets generally come from: (1) contributions, with donor-imposed permanent restrictions; (2) increase or decrease in existing assets that are subject to permanent restrictions by donor or by law (such as unrealized gains, and interest income); and (3) reclassification from another net asset class as a result of donor stipulation or by law.

Details of the Foundation’s net assets as of December 31 follows:

	2019	2018
Unrestricted	<b>₱19,812,015</b>	₱52,258,309
Temporarily restricted:		
Property and equipment	<b>239,543,831</b>	193,194,616
Livelihood and other community development programs	<b>114,777,054</b>	91,613,634
Education and youth leadership programs	<b>26,677,560</b>	20,851,479
	<b>380,998,445</b>	305,659,729

*(Forward)*



	2019	2018
Permanently restricted:		
Investment in perpetuity, the income of which is expendable to support education and other programs	₱2,187,714,273	₱2,187,714,273
Net fair value loss on financial assets at FVOCI	1,460,585	(8,105,711)
Remeasurement gain on defined benefit obligation	(1,523,807)	14,446,290
	<b>₱2,588,461,511</b>	<b>₱2,551,972,890</b>

Details of the Foundation's expenses follow:

Project Expenses

	2019	2018
Project implementation (Note 14):		
Disaster relief and other special projects	₱56,719,217	₱37,402,049
Education	43,719,649	23,635,537
Arts and culture	25,010,759	28,622,226
Youth leadership	14,611,133	14,939,070
Sustainable livelihood	5,695,600	7,856,148
Project management:		
Salaries, wages and employee benefits	82,173,363	70,078,253
Building overhead (Note 14)	34,854,341	32,123,051
Monitoring and administrative	14,443,235	9,778,936
	<b>₱277,227,297</b>	<b>₱224,435,270</b>

General and Administrative Expenses

	2019	2018
Personnel costs (Note 13)	₱32,899,743	₱27,069,017
Professional and service fees	6,481,261	4,284,758
Depreciation and amortization (Notes 9 and 10)	2,975,833	2,437,536
Transportation and travel	2,389,221	1,655,645
Premises, utilities and maintenance	2,377,089	3,883,834
Communication and postage	1,044,530	1,161,336
Advocacy and public information services	971,722	913,746
Trainings and seminars	569,686	101,317
Interest	397,569	-
Supplies	396,654	338,060
Taxes and licenses	130,955	131,347
Others	2,369,079	1,709,498
	<b>₱53,003,342</b>	<b>₱43,686,094</b>

*Capital management*

The primary objectives of the Foundation's capital management policies are to devote its funds to charitable projects, scholarship grants and cultural activities, to afford the financial flexibility to support its operations and to protect and preserve capital to ensure financial sustainability of the Foundation.



The Foundation's source of capital is its total net assets, which is composed of unrestricted, temporarily restricted and permanently restricted net assets, plus the net unrealized gain (loss) on financial assets.

	2019	2018
<b>Net Assets</b>		
Unrestricted	<b>₱19,812,015</b>	₱52,258,309
Temporarily restricted	<b>380,998,445</b>	305,659,729
Permanently restricted	<b>2,187,714,273</b>	2,187,714,273
Net fair value loss on financial assets at FVOCI (Note 11)	<b>1,460,585</b>	(8,105,711)
	<b>₱2,589,985,318</b>	₱2,537,526,600

## 16. Income Tax

Provision for income tax in 2018 represents the minimum corporate income tax (MCIT).

The Foundation has NOLCO and MCIT that are available for offset against future taxable income or tax payable, for which deferred tax assets have not been recognized. Deferred tax assets are recognized only to the extent that taxable income will be available against which the deferred tax assets can be used. As of December 31, 2019 and 2018, total recognized MCIT amounted ₱301,450 and ₱543,120 respectively.

As of December 31, 2019 and 2018, total unrecognized deferred tax on NOLCO is shown below:

	2019	2018
NOLCO	<b>₱5,277,541</b>	₱2,693,032

As of December 31, 2019, MCIT and NOLCO that can be claimed as deduction from future income tax liabilities or taxable income, respectively follows:

Year incurred	MCIT	NOLCO	Expiry year
2017	₱164,796	₱2,757,503	2020
2018	136,654	3,094,587	2021
2019	-	11,739,713	2022
	<b>₱301,450</b>	<b>₱17,591,803</b>	

The movements in NOLCO and MCIT follows:

	2019	2018
NOLCO:		
At January 1	<b>₱8,976,772</b>	₱19,489,150
Additions	<b>11,739,713</b>	3,094,587
Expiration	<b>(3,124,682)</b>	(13,606,965)
At December 31	<b>₱17,591,803</b>	₱8,976,772



MCIT:

	2019	2018
At January 1	P543,120	P573,507
Additions	–	136,654
Expiration	(241,670)	(167,041)
At December 31	P301,450	P543,120

The reconciliation of statutory income tax to the provision for income tax follows:

	2019	2018
Statutory income tax	P12,867,727	(P42,877,246)
Tax effects of:		
Nontaxable income	(115,458,832)	(38,350,885)
Nondeductible expenses	99,069,191	80,436,409
Change in unrecognized deferred tax assets	3,521,914	928,376
Provision for income tax	P–	P136,654

## 17. Financial Instruments

### Fair Value Measurement

The following table shows an analysis of the Foundation's financial assets and liabilities by level of the fair value hierarchy:

	December 31, 2019			
	Fair value measurement using			
	Total	Quoted prices in active markets (Level 1)	Significant observable inputs (Level 2)	Significant unobservable inputs (Level 3)
<b>Assets measured at fair value:</b>				
Fair value through profit or loss				
Listed equity securities	P654,531,751	P654,531,751	P–	P–
Equity investments in non-listed companies	219,733	–	–	219,733
Pooled funds	561,056,772	–	561,056,772	–
Fair value through OCI	41,280,231	41,280,231	–	–
	P1,257,088,487	P695,811,982	P561,056,772	P219,733

	December 31, 2018			
	Fair value measurement using			
	Total	Quoted prices in active markets (Level 1)	Significant observable inputs (Level 2)	Significant unobservable inputs (Level 3)
<b>Assets measured at fair value:</b>				
Fair value through profit or loss				
Listed equity securities	P581,247,173	P581,247,173	P–	P–
Equity investments in non-listed companies	575,540	–	–	575,540
Pooled funds	677,086,879	–	677,086,879	–
Fair value through OCI	32,948,032	32,948,032	–	–
	P1,291,857,624	P614,195,205	P677,086,879	P575,540



The Foundation uses the following hierarchy for determining and disclosing the fair value of its assets and liabilities by valuation technique:

- Level 1: quoted (unadjusted prices) in active markets for identical assets and liabilities
- Level 2: other techniques for which all inputs which have a significant effect on the recorded fair value are observable, either directly or indirectly
- Level 3: techniques which use inputs which have a significant effect on the recorded fair value that are not based on observable market data

The following methods and assumptions were used to estimate the fair values:

Management assessed that the fair values of cash and cash equivalents, short-term investments, and receivables and other financial liabilities approximate their carrying amounts largely due to the short-term maturities of these instruments.

Quoted debt and equity investments - Fair values are based on quoted prices published in markets.

Unquoted investments - Fair value of common trust funds are based on the net asset value per share. For other unquoted equity shares and bonds, fair values are based on the latest selling price available.

There were no transfers between fair value categories for assets and liabilities measured at fair value in 2019 and 2018.

#### Financial Risk Management Objectives and Policies

The Foundation has various financial instruments such as cash and cash equivalents, short-term investments, receivables, and accounts and other payables which arise directly from its operations.

The main purpose of the Foundation's financial instruments is to fund its operational and capital expenditures. The main risks arising from the use of financial instruments are liquidity risk, credit risk and equity price risk.

The Foundation's risk management policies are summarized below:

#### *Liquidity risk*

Liquidity risk is the risk that an entity will encounter difficulty in raising funds to meet commitments associated with financial instruments. Liquidity risk may result from either the inability to sell financial assets quickly at their fair values; or the counterparty failing on repayment of a contractual obligation; or inability to generate cash inflows as anticipated.

The Foundation maintains a level of cash and cash equivalents deemed sufficient to finance operations. As part of its liquidity risk management, the Foundation regularly evaluates its projected and actual cash flows.

As of December 31, 2019 and 2018, the carrying amounts of accounts and other payables will be settled within one year.



The following table shows the maturity profile of the Foundation's financial assets and liabilities based on contractual undiscounted payments:

	December 31, 2019			Total Gross
	Within 1 Year	More than 1 Year	No Term	
<b>Financial Assets</b>				
<b>Amortized cost</b>				
Cash and cash equivalents	₱364,690,728	₱-	₱-	₱364,690,728
Short-term investments	20,000,000	-	-	20,000,000
Receivables				
Accrued interest	6,693,532	-	-	6,693,532
Trade	1,104,435	-	-	1,104,435
Advances to officers and employees	1,809,631	-	-	1,809,631
Advances to cooperative	668,533	227,537	-	896,070
Nontrade	1,268,022	-	-	1,268,022
Others	66,552	-	-	66,552
Non-current financial assets	-	759,313,618	-	759,313,618
	396,301,433	759,541,155	-	1,155,842,588
Fair value through profit or loss				
Listed equity securities	-	-	654,531,751	654,531,751
Equity investments in non-listed companies	-	-	219,733	219,733
Pooled funds	-	-	561,056,772	561,056,772
	-	-	1,215,808,256	1,215,808,256
Fair value through OCI	-	41,280,231	-	41,280,231
<b>Total Financial Assets</b>	<b>₱396,301,433</b>	<b>₱800,821,386</b>	<b>₱1,215,808,256</b>	<b>₱2,412,931,075</b>
<b>Other Financial Liabilities</b>				
Accounts and other payables				
Accrued expenses	₱20,195,600	₱-	₱-	₱20,195,600
Trade	12,456,657	-	-	12,456,657
Payable to consignors	6,013,315	-	-	6,013,315
Deferred revenue	35,600,000	-	-	35,600,000
Lease liability	3,511,743	15,343,045	-	18,854,788
Others	8,038,590	-	-	8,038,590
<b>Total Other Financial Liabilities</b>	<b>₱85,815,905</b>	<b>₱15,343,045</b>	<b>₱-</b>	<b>₱101,158,950</b>

	December 31, 2018			Total Gross
	Within 1 Year	More than 1 Year	No Term	
<b>Financial Assets</b>				
<b>Amortized cost</b>				
Cash and cash equivalents	₱135,355,500	₱-	₱-	₱135,355,500
Receivables				
Accrued interest	7,145,725	-	-	7,145,725
Trade	1,022,010	-	-	1,022,010
Advances to officers and employees	2,098,003	-	-	2,098,003
Advances to cooperative	700,203	582,113	-	1,282,316
Nontrade	8,579,293	-	-	8,579,293
Others	170,502	-	-	170,502
Non-current financial assets	-	917,918,631	-	917,918,631
	155,071,236	918,500,744	-	1,073,571,980
Fair value through profit or loss				
Listed equity securities	-	-	581,247,173	581,247,173
Equity investments in non-listed companies	-	-	575,540	575,540
Pooled funds	-	-	677,086,879	677,086,879
	-	-	1,258,909,592	1,258,909,592
Fair value through OCI	-	32,948,032	-	32,948,032
<b>Total Financial Assets</b>	<b>₱155,071,236</b>	<b>₱951,448,776</b>	<b>₱1,258,909,592</b>	<b>₱2,365,429,604</b>



	December 31, 2018			
	Within 1 Year	More than 1 Year	No Term	Total Gross
<b>Other Financial Liabilities</b>				
Accounts and other payables				
Accrued expenses	₱16,533,715	₱—	₱—	₱16,533,715
Trade	14,013,100	—	—	14,013,100
Payable to consignors	6,531,485	—	—	6,531,485
Others	4,985,598	—	—	4,985,598
<b>Total Other Financial Liabilities</b>	<b>₱42,063,898</b>	<b>₱—</b>	<b>₱—</b>	<b>₱42,063,898</b>

*Credit risk*

Credit risk is the risk that a counterparty will not meet its obligations under a financial instrument or customer contract, leading to a financial loss. The Foundation's holding of cash and cash equivalents and short-term investments exposes the Foundation to credit risk of the counterparty. Credit risk management involves dealing only with institutions for which credit limits have been established. The treasury policy sets credit limits for each counterparty. Given the Foundation's diverse base of counterparties, it is not exposed to large concentrations of credit risk.

The maximum exposure to credit risk for the components of the statements of financial position is equal to the carrying values.





The aging analysis of receivables presented per class, are as follows:

December 31, 2019									
	Neither Past Due nor Impaired	Past Due but not Impaired					Total	Impaired	Total
		<30 Days	30-60 Days	61-90 Days	91-120 Days	>120 Days			
Accrued interest	₱6,693,532	₱-	₱-	₱-	₱-	₱-	₱-	₱-	₱6,693,532
Advances to officers and employees	1,652,325	57	55,057	9,121	1,052	1,538	66,825	90,481	1,809,631
Nontrade	281,767	129,930	81,101	66,581	29,828	77,654	385,094	601,161	1,268,022
Trade	870,508	60,310	2,280	-	1,757	70,006	134,353	99,574	1,104,435
Advances to cooperative	851,266	-	-	-	-	-	-	44,804	896,070
Others	63,225	-	-	-	-	-	-	3,327	66,552
	<b>₱10,412,623</b>	<b>₱190,297</b>	<b>₱138,438</b>	<b>₱75,702</b>	<b>₱32,637</b>	<b>₱149,198</b>	<b>₱586,272</b>	<b>₱839,347</b>	<b>₱11,838,242</b>

December 31, 2018									
	Neither Past Due nor Impaired	Past Due but not Impaired					Total	Impaired	Total
		<30 Days	30-60 Days	61-90 Days	91-120 Days	>120 Days			
Accrued interest	₱7,145,725	₱-	₱-	₱-	₱-	₱-	₱-	₱-	₱7,145,725
Advances to officers and employees	1,976,484	16,619	-	-	-	-	16,619	104,900	2,098,003
Nontrade	8,096,168	27,329	26,831	-	-	-	54,160	428,965	8,579,293
Trade	662,066	111,752	69,698	32,668	-	70,542	284,660	75,284	1,022,010
Advances to cooperative	1,218,200	-	-	-	-	-	-	64,116	1,282,316
Others	161,977	-	-	-	-	-	-	8,525	170,502
	<b>₱19,260,620</b>	<b>₱155,700</b>	<b>₱96,529</b>	<b>₱32,668</b>	<b>₱-</b>	<b>₱70,542</b>	<b>₱355,439</b>	<b>₱681,790</b>	<b>₱20,297,849</b>



The table below shows the credit quality of the Foundation's financial assets:

	December 31, 2019							
	Neither Past Due nor Impaired				Total	Past Due but Not Impaired	Individually Impaired	Total
	High Grade	Medium Grade	Low Grade					
Cash and cash equivalents	₱384,690,728	₱-	₱-	₱384,690,728	₱-	₱-	₱384,690,728	
Short-term investments	20,000,000	-	-	20,000,000	-	-	20,000,000	
Receivables:								
Accrued interest	6,693,532	-	-	6,693,532	-	-	6,693,532	
Trade	870,508	-	-	870,508	134,353	99,574	1,104,435	
Advances to officers and employees	1,652,325	-	-	1,652,325	66,825	90,481	1,809,631	
Advances to cooperative	851,266	-	-	851,266	-	44,804	896,070	
Nontrade	281,767	-	-	281,767	385,094	601,161	1,268,022	
Others	63,225	-	-	63,225	-	3,327	66,552	
Financial assets:								
Fair value through profit or loss	1,215,808,256	-	-	1,215,808,256	-	-	1,215,808,256	
Amortized cost	759,313,618	-	-	759,313,618	-	-	759,313,618	
Fair value through OCI	41,280,231	-	-	41,280,231	-	-	41,280,231	
	<b>₱2,431,505,456</b>	<b>₱-</b>	<b>₱-</b>	<b>₱2,431,505,456</b>	<b>₱586,272</b>	<b>₱839,347</b>	<b>₱2,432,931,075</b>	

	December 31, 2018							
	Neither Past Due nor Impaired				Total	Past Due but Not Impaired	Individually Impaired	Total
	High Grade	Medium Grade	Low Grade					
Cash and cash equivalents	₱135,355,500	₱-	₱-	₱135,355,500	₱-	₱-	₱135,355,500	
Receivables:								
Accrued interest	7,145,725	-	-	7,145,725	-	-	7,145,725	
Trade	662,066	-	-	662,066	284,660	75,284	1,022,010	
Advances to officers and employees	1,976,484	-	-	1,976,484	16,619	104,900	2,098,003	
Advances to cooperative	1,218,200	-	-	1,218,200	-	64,116	1,282,316	
Nontrade	8,096,168	-	-	8,096,168	54,160	428,965	8,579,293	
Others	161,977	-	-	161,977	-	8,525	170,502	
Financial assets:								
Fair value through profit or loss	1,258,909,592	-	-	1,258,909,592	-	-	1,258,909,592	
Amortized cost	917,918,631	-	-	917,918,631	-	-	917,918,631	
Fair value through OCI	32,948,032	-	-	32,948,032	-	-	32,948,032	
	<b>₱2,364,392,375</b>	<b>₱-</b>	<b>₱-</b>	<b>₱2,364,392,375</b>	<b>₱355,439</b>	<b>₱681,790</b>	<b>₱2,365,429,604</b>	



The credit quality of the financial assets was determined as follows:

Cash and cash equivalents and short-term investments – based on the nature of the counterparty. These are held by counterparty banks with minimal risk of bankruptcy and are therefore classified as high grade.

Receivables – high grade pertains to receivables from Ayala Group of Companies and debtors without past due accounts; medium grade pertains to receivables with past due accounts not exceeding 12 months; and low grade pertains to receivables with past due accounts exceeding 12 months.

Financial assets – high grade pertains to quoted financial assets and unquoted financial assets are unrated.

*Market Risk*

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. The Foundation’s market risk includes equity price risk.

The Foundation’s exposure to the risk for change in market value relates primarily to the Foundation’s financial assets at fair value through profit or loss and fair value through OCI. The Foundation’s financial assets at fair value through profit or loss and fair value through OCI are managed by a trustee bank.

*Equity price risk*

Financial assets at fair value through profit or loss and fair value through OCI are acquired at certain prices in the market. Such investment securities are subject to price risk due to changes in market values of instruments arising either from factors specific to individual instruments or their issuers, or factors affecting all instruments traded in the market. Depending on several factors such as interest rate movements, the country’s economic performance, political stability, and domestic inflation rates, these prices change, reflecting how market participants view the developments.

The analysis below is performed for reasonably possible movements in NAVpu with all other variables held constant, showing the impact on profit before tax due to changes in fair value of financial assets and liabilities whose fair values are recorded in the statement of comprehensive income.

Change in NAVpu	Impact on Income Before Tax Increase (decrease)	
	2019	2018
+5%	<b>₱24,736,296</b>	₱20,678,607
-5%	<b>(24,736,296)</b>	(20,678,607)

The analysis below demonstrates the sensitivity to a reasonably possible change of market index with all other variables held constant, of the Foundation’s net assets.

Change in PSEi index	Impact on Income Before Tax Increase (decrease)	
	2019	2018
+5%	<b>₱68,889</b>	₱51,984
-5%	<b>(68,889)</b>	(51,984)



## 18. Leases

### Operating Leases - Foundation as Lessee

On September 1, 2019, the Foundation entered into a lease agreement to lease an office space with an area of approximately 447 square meters and four parking slots at 111 Paseo de Roxas Building. The lease agreement provides for a rental fee which is paid on a quarterly basis and subject to varying escalation rates over the lease term.

Future minimum rentals payable under noncancellable operating lease of the Foundation as of December 31, 2019 follows:

Within one year	₱4,398,480
After one year but not more than five years	17,065,208
	₱21,463,688

Set out below are the carrying amounts of right-of-use assets recognized and the movements in 2019:

	2019
At September 1, 2019	₱20,403,799
Depreciation	(1,362,487)
Net Book Value	₱19,041,312

The rollforward analysis of lease liabilities follows:

	2019
At September 1, 2019	₱20,403,799
Interest expense	397,569
Payments	(1,946,580)
As at December 31, 2019	18,854,788
Current lease liabilities	3,511,743
Noncurrent lease liabilities	₱15,343,045

The following are the amounts recognized in the statement of activities:

	2019
Depreciation expense of right-of-use assets	₱1,362,487
Interest expense on lease liabilities	397,569
Rent expense - short-term leases	1,067,160
	₱2,827,216

## 19. Other Activities

Details of revenue and expenses of the Foundation's museum, library and other revenue-earning community development projects follows:

	2019	2018
Revenue	₱30,554,538	₱39,478,496
Expenses	(42,294,251)	(42,573,083)
Net loss	₱11,739,713	₱3,094,587



## 20. Subsequent events

On January 30, 2020, the Foundation entered into an agreement for advances amounting to ₱257.0 million with Michigan Holdings, Inc. (MHI), a subsidiary of Ayala Corporation, to provide additional funds to complete the renovation of Ayala Museum. The cash will be released to the Foundation in 2020. The advances is interest-free until December 31, 2024. Starting January 1, 2025, the advances will bear interest up to the date of its maturity depending on the agreement between AFI and MHI prior to that date. The advances will be payable in 2 equal tranches on December 31, 2030 and December 31, 2035

## 21. Supplementary Tax Information Under Revenue Regulations (RR) 15-2010

In compliance with the requirements set forth by RR 15-2010 hereunder are the information on taxes, duties and license fees paid or accrued during the taxable year.

### Value-added Tax (VAT)

#### *a. Output VAT*

The Foundation is a VAT-registered company with Output VAT declaration as follows:

	Net Sales/ Receipts	Output VAT
Taxable sales		
Sale of goods	₱22,219,919	₱2,666,390
Sales of services	7,335,437	880,252
	<u>₱29,555,356</u>	<u>₱3,546,642</u>

The Foundation's sales of services are based on actual collections received, and sale of goods include those from consignment, hence, may not be the same as amounts accrued in the statement of activities.

#### *b. Input VAT*

The amount of VAT input taxes claimed broken down into:

Beginning of the year	₱3,046,118
Current year's purchases:	
I. Goods for resale/manufacture or further processing	—
II. Goods other than for resale or manufacture	181,715
III. Capital goods subject to amortization	—
IV. Capital goods not subject to amortization	—
V. Services lodged under cost of goods sold	—
VI. Services lodged under other accounts	6,389,360
Claims for tax credit/refund and other adjustments	(3,546,643)
<u>Balance at the end of the year</u>	<u>₱6,070,550</u>



c. *Excise tax*

The Foundation did not enter into any transaction subject to excise tax.

d. *Documentary stamp tax*

The Foundation paid documentary stamp taxes amounting to ₱40,872.

e. *All other local and national taxes*

This includes all other taxes, local and national, including real estate taxes, licenses and permit fees lodged under the 'Project' and 'General and administrative' accounts both in the Foundation's statement of activities.

Details consist of the following:

	Project Expenses	General and Administrative Expenses	Total
Real estate taxes	₱507,276	₱-	₱507,276
License and permits fees	370,041	130,955	500,996
	₱877,317	₱130,955	₱1,008,272

f. *Withholding taxes*

Withholding taxes on compensation and benefits	₱14,984,587
Expanded withholding taxes	5,804,812
Final withholding taxes	1,899,857
Withholding VAT	760,777
	₱23,450,033

g. *Tax assessments*

As of December 31, 2019, the Foundation has not received any final assessment notice from the BIR.

